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ALASKA STATE LEGISLATURE

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SPECIAL SESSION

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THE ALASKA GAS PIPELINE

10

MAY 17, 2006

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9:00 a.m.

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Taken at:
Centennial Hall
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Reported by: Sandra M. Mierop, CRR, CCP

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1 PROCEEDINGS

2 COMMISSIONER CORBUS: Good morning,
3 everybody. Could we please take our seats so we
4 can get started?

5 Thank you.

6 Good morning. Can we please call
7 the presentations, meetings back to order?

8 I'm told that it's not covered
9 under the confidentiality agreement, but I
10 have --

11 SENATOR HUGGINS: Mr. Corbus,
12 question for you before we get started, actually
13 for everyone. Would everyone, could you please
14 stand. We have a birthday with us today, Senator
15 Bettye Davis.

16 [Applause]

17 [Legislature sings "Happy Birthday"
18 to Senator Bettye Davis.]

19 [Applause]

20 COMMISSIONER CORBUS: Thank you,
21 and happy birthday.

22 Again, the -- we will accept
23 written questions at the end of each
24 presentation, so I encourage you to get your
25 questions up as -- as the presentations are being

1 made.

2 This morning, we have the -- the
3 topic is: Challenges of State Ownership and, in
4 particular, Capacity Management and Marketing
5 Management.

6 Ken Griffin, the Deputy
7 Commissioner of the Department of Natural
8 Resources, will make the two presentations.

9 Ken.

10 COMMISSIONER GRIFFIN: Okay. Well,
11 thank you, Bill.

12 Good morning. I appreciate
13 everyone's stick-to-it-iveness here. I know this
14 has been a long process, and I've heard a couple
15 of opinions. It's been a little bit tedious.
16 And let me tell you, for those of us that have
17 been doing this six or seven days a week for a
18 little over two years, I agree with you
19 wholeheartedly. But it's been exciting, also.

20 The topic is Challenges of State
21 Ownership, talking about capacity management and
22 then talking about marketing management. And
23 we're really referring to these as challenges to
24 try to distinguish them from the idea of risk.
25 And I know that you all have heard a lot about

1 the risks of this project. And you're going to
2 hear more about it, the cost overrun risk and
3 things like that.

4 And, certainly, there are risks in
5 taking capacity commitments. There are risks in
6 taking marketing commitments. But, unless the
7 world is turned on its ear, these are manageable
8 challenges that many businesses, large and small,
9 manage every day, and they're challenges which
10 the State -- State is fully capable of organizing
11 entities that can meet these challenges on a
12 daily basis on our behalf.

13 Before I get into that, I'd like to
14 respond to -- a little more -- a little more to a
15 question that Commissioner Menge responded to
16 last night concerning the -- the PTU documents
17 referenced in Article 23.2, and they're the
18 expansion -- the July 31st, 2001 expansion
19 agreement and the May 24th, 2002 findings of the
20 Director.

21 Both of those are public documents.
22 They are in the public file at DNR. They always
23 have been. And they have been, as Mike said --
24 there have been one or two document requests from
25 the Legislature that we responded to, so I know

1 they're available around the Legislature. If you
2 can't find them, we can get you some more. And,
3 as Mike said, we are going to try to get these on
4 the website related to the contract. But they
5 are and they have been public documents.

6 So, let's get into it here.

7 First of all, I want to talk about
8 capacity management, and I want to talk about --
9 a little bit about the basics, just to get us
10 oriented together.

11 When we talk about capacity in this
12 context, we're talking about the right to ship
13 gas on a pipeline. And it comes in two generic
14 forms. The first is what we call firm
15 transportation. The right to ship is reserved by
16 the shipper for a period of time -- a volume for
17 a period of time. There's a reservation charge
18 that gets paid, usually on a monthly basis, but
19 up front.

20 The second form is interruptible
21 transportation. This is the -- a situation where
22 the shipper only buys capacity as it's used, or
23 they make short-term commitments that meet their
24 expectations for near-term delivery.

25 IT, interruptible transportation,

1 is not guaranteed.

2 Firm transportation, I'd like to go
3 back to that a little bit, is common to back-stop
4 financing of new construction. It's going to be
5 necessary on our line.

6 IT is often used later in the life
7 of pipelines, after the financing has been paid
8 off. It may be more of a term-type commit- --
9 commitment, like I referred to earlier where the
10 existing ship -- shippers have an ongoing first
11 right to roll over their short-term fixed
12 commitments, and then as time goes on, they're
13 able to release a little bit and balance it with
14 their expectations of their immediate deliveries.

15 But with that, let's go back and
16 let's talk more about firm transportation. As I
17 said, this is long-term. It's necessary for
18 financing. Generally, or a lot of times it's
19 tied to the financing period, you know, 10 -- or
20 15, 20, 25 years.

21 The risk is on the shipper who
22 takes out that FT. The shipper assumes the risk
23 of not being able to make deliveries for the FT
24 they are paying for. And they also take the risk
25 that the sales price does not cover shipping

1 costs. And this might be a concern at very low
2 gas prices, particularly if the construction cost
3 was overrun and you had these additional dollars
4 thrown in, jacking up the tariff.

5 Because of that, the
6 creditworthiness of the shipper is a major
7 concern for the pipeline and for the finance --
8 financiers. The open season will include
9 creditworthiness standards for potential shippers.
10 They will have to meet those creditworthiness
11 standards before they will be awarded capacity.

12 I think I hit it twice.

13 Yeah.

14 I want to back up to that, because
15 that's an important slide, and I don't just want
16 to talk at it. The -- this slide and the next
17 one are -- are the justification for the capacity
18 article. And the fact is the State is not just
19 like the producers. The State does not control
20 development. We don't make production decisions.
21 We don't control where exploration goes, whether
22 it's going to occur on State lands, where 20
23 percent or so of the gas is ours, or whether it
24 goes into federal and private lands, where some 7
25 percent is -- is State gas, or if it moves out

1 into OCS waters where none of the gas is a
2 State's share. So the State is at a differential
3 risk of whether they're going to have gas
4 available flowing later in the life of the
5 contract, depending on the decisions the
6 producers make.

7 And we don't have the same
8 information they have. We are not a working
9 interest owner in the units. And these
10 differences create dependencies for the State,
11 which are inconsistent with the type of
12 commitments we have to make for capacity and for
13 marketing.

14 And the fact that we have agreed to
15 take our gas in kind is what creates this
16 inequity, this dependency. And so the purpose of
17 Article 10 is to balance these dependencies with
18 the commitments -- with commitments from the
19 producers.

20 And, more specifically, there are
21 four purposes of Article 10. The first is to
22 ensure that the State can get our gas to market
23 as it's produced. The second is to ensure that
24 the State does not bear disproportionate risk of
25 unused capacity. The third is to ensure the

1 State has the information necessary to manage
2 capacity and, more importantly, and I think, to
3 market our gas on par with the producers. And
4 then, lastly, of course, is to ensure the State
5 retains the ability to meet in-state gas needs.

6 Now, the -- these issues aren't
7 created by any ill-intent or any bad faith or
8 anything like that on the part of the producers.
9 It's -- it's simply the fact that we are in a
10 different position than they are upstream, and
11 Article 10 is needed to compensate for -- for
12 those differences.

13 I'll give you a brief outline.
14 Article 10 talks about how capacity is acquired.
15 Then we talk about how a situation where the
16 State has inadequate capacity to ship our gas,
17 how that's rectified. We talk about ways of
18 dealing with excess State capacity. Or if it
19 can't be dealt with, how is responsibility for
20 that excess capacity distributed equitably. We
21 talk about short-term imbalances. These are the
22 day-to-day matching of -- of throughput and
23 deliveries. That's -- that's a day-to-day
24 business management issue that's kind of outside
25 the focus of the capacity management article, but

1 it's still important, and the State needs to be
2 on equal footing there.

3 And we talk about the capacity
4 notice process, which is how these issues are
5 communicated between the producers and the State.
6 We have a section on information, and, again,
7 this is the information necessary to manage
8 capacity, but more importantly, to market our gas
9 effectively.

10 There are grounds for termination
11 of Article 10. We'll talk about that.

12 And then you have issues of -- of
13 limiting damages, indemnifying the producer,
14 commitments to comply with FERC and that sort of
15 thing.

16 Under capacity acquisition, the
17 State always has the right to go it alone in --
18 in acquiring capacity. And if down the road we
19 decide that we're going to be better off managing
20 our own business independently, we -- we have the
21 right to acquire capacity independently, and we
22 also have the right unilaterally to terminate
23 this Article at any point and simply go it alone
24 and manage our own business.

25 Otherwise, the State receives a

1 proportionate share of firm transportation
2 obtained in the open season. And this is managed
3 by property and by producer. So, if you have
4 three -- three fields delivering gas and each
5 field has three producers, we're going to be
6 managing nine pieces of capacity between all
7 those producers and the State.

8 Capacity will be obtained with the
9 same duration, terms, and conditions, and it will
10 be obtained in each element of the pipeline
11 system. So you'll have pipelines delivering gas
12 to the GTP. Each of those will need to be
13 managed. Capacity will need to be managed
14 through the GTP. I would assume capacity needs
15 to be managed down to the first delivery point in
16 Alaska, to the next one, to the next one, and
17 then through the pipeline in Canada. So it's --
18 it's quite an accounting process.

19 If the State obtains capacity
20 outside this article, what we have done is we've
21 gotten out of balance with the producer, and so
22 the producer capacity commitments terminate. We
23 either ride their coattails on this, or we don't.

24 And, lastly, the State can make
25 in-state commitments during the open season, and

1 then those are sort of factored out of the
2 balancing equation.

3 Let's talk about insufficient State
4 capacity. The requirement in the contract is:
5 If the producer plans to deliver gas in excess of
6 existing State capacity, it shall satisfy any
7 need for capacity required by the State. And
8 there is a process listed in there. There are --
9 there are four alternatives: A situation where
10 maybe the producer has excess capacity somewhere
11 else on the North Slope and they simply
12 redesignate that capacity to this property and
13 release some of it to the State; or they acquire
14 capacity, maybe from another producer, maybe the
15 pipeline has added capacity for some reason, and
16 they acquire that capacity and release the
17 proportionate share to the State or maybe there's
18 other options that under the circumstance will be
19 agreeable.

20 Only if those actions do not
21 eliminate the State shortage, there is a
22 provision in the contract to allow the producer
23 to purchase additional gas -- the -- the
24 incremental gas from the State at AECO, minus the
25 tariff. And that does create some -- a

1 disproportionate situation there. There might be
2 some issues that the State might lose a little
3 bit of value there, but this is an only-if
4 situation. And you've got to realize, if we're
5 in a situation where there's insufficient State
6 capacity, the producers' capacity is probably
7 limited also. So, if they're going to purchase
8 our gas, what are they going to do with it? Are
9 they going to choke back some of their gas? In
10 which case this problem starts to go away. Or
11 are they going to put our gas back in the ground?
12 None of these decisions are independent.

13 So there is an issue here, and I'll
14 talk about it from a risk standpoint later on.
15 But it's -- it's not what it might appear to be
16 at -- at first blush.

17 And then the last thing, and the
18 thing that I think most often will happen is that
19 deliveries will simply be reduced to meet
20 pipeline capacity.

21 And, again, the commitment in this
22 article is that the producer capacity-holder
23 shall satisfy any State capacity shortage.

24 Let's talk about excess capacity
25 situation. If there's excess State capacity --

1 and this is -- the -- the technical term for
2 this is owage, and I have to use that because
3 Representative Hawker -- Hawker has just been
4 fascinated by that word since he first heard it.
5 So -- but the technical term here is owage. It's
6 capacity that is excess and beyond the volume
7 flowing through the line.

8 And there are two obviously
9 desirable solutions here. One is either we can
10 purchase gas to fill that capacity, or we can
11 release that capacity to another producer and
12 then eliminate those costs.

13 Either transaction, according to
14 the Article, must be initiated by the producer,
15 and then the State must participate in that -- in
16 that business arrangement. The State receives
17 the same terms and conditions the producer does,
18 and so, you see, we stay locked arm in arm as we
19 manage this.

20 The other situation with excess
21 capacity is that nothing can be done to resolve
22 it. The pipeline cannot be kept filled. And
23 Article 10.4 provides for put rights, which is
24 the right to transfer an obligation to the other
25 party. And so the producer and the State have

1 mutual rights to put unused capacity above their
2 existing share of production to one another. So,
3 if we're flowing somewhere near 20 percent of the
4 gas, but the pipeline is not full, we will be
5 bearing the costs of about 20 percent of that
6 excess capacity. If production 25 years from now
7 has shifted and it's out in federal acreage and
8 our share of the gas is closer to 10 percent,
9 then the State is going -- going to also be
10 responsible for closer to 10 percent of that
11 excess capacity.

12 There is a threshold volume to this
13 put requirement. You would think that might
14 create some risk for the State. Actually, it
15 goes the other way, according to some of our risk
16 analyses.

17 The whole purpose of this section
18 is to protect the State if production shifts to
19 nonState acreage. And -- and it's a matter of
20 balancing our risk with the return we expect from
21 our share of the gas.

22 There's some related issues that
23 are dealt with briefly in the contract. The
24 first is that the State has proportional excess
25 to interruptible transportation. The term that's

1 used in the contract is seasonal variability
2 capacity. But if you look at the definition, it
3 really is any form that is created of -- of
4 interruptible transportation. It's in Article
5 8.8. It's not in Article 10.

6 The other thing that's addressed is
7 this minor imbalances that I referred to briefly
8 earlier -- earlier. This is daily variability in
9 gas flow. It's addressed specifically in 10.5,
10 and the -- the terms that are in here are: The
11 producers must offer the State the same or
12 substantially similar gas balancing terms. And
13 there are other commercial tools available to
14 manage your gas flow on a daily basis, whether
15 it's transferring capacity, buying gas, things
16 like that. All those sorts of commercial tools
17 that shippers use are available to the State to
18 manage our daily deliveries.

19 And these gas balancing terms,
20 there will probably be something done through the
21 LL -- LLC. There will be agreements with the --
22 the producer -- producing -- Prudhoe Bay, with
23 the fields. And what this contract assures is
24 that we have equal access to the terms of all
25 those agreements however they develop. We have

1 the same access to those terms that the producers
2 have.

3 Information is discussed, and to
4 me, this is -- is a major issue. And as I've
5 said a couple times, the big issue I have here is
6 that we need to be able to do projections and
7 market our gas effectively on the long-term as
8 well as in the short-term. And we need the same
9 access to that critical information that the
10 producer marketing companies have. And the term
11 is that the information related to expected
12 deliveries and production forecast information
13 shall be promptly provided to the State capacity
14 holder, and it shall be provided to the extent
15 received by either an operator or the producer --
16 capacity holder's own producer.

17 And it's written in broad terms
18 because we -- we want to insure that all that
19 information, that we have -- we have access to it
20 and that we can depend on it to -- to make our
21 marketing decisions as we go forward.

22 We do have some termination clauses
23 in here. Article 10 terminates if it's
24 determined to be contrary to law. There is a
25 commitment on the part of the producers that if

1 that occurs, there will be good-faith
2 negotiations to come up with an alternative.

3 We, at all times, have the uni- --
4 unilateral right to terminate this -- this
5 article.

6 And, lastly, we have to stay in
7 step with them. If we acquire or transfer
8 capacity, if we purchase or sell gas -- this is
9 on the North Slope -- outside of this contract,
10 this contract would terminate, because we, by our
11 actions, have gotten ourselves out of step
12 with -- with the producers.

13 The damages, indemnity, and FERC
14 sections basically specify that the producers are
15 not paid or they're not compensated for
16 facilitating State capacity acquisition or the
17 balancing or anything else through this article.
18 Except for fraud, they're not liable to the State
19 for losses. So, if they acquire too much
20 capacity and we, of course, got it also,
21 they're -- they're not responsible for it.
22 They've made their best business decisions, and
23 we're riding their coattails, good or bad.

24 If breach occurs, the State may
25 initiate a dispute. Specific performance is the

1 award. The State shall indemnify each producer
2 against loss. And lastly is the commitment,
3 again, to comply with FERC.

4 We did have -- we've had -- we've
5 looked at the risks associated with capacity
6 several times. We have a recent risk analysis
7 that was done by Lukens, and it was actually done
8 on a prior draft of this contract, and so there
9 were risks that they identified in their risks
10 analysis that were later rectified by subsequent
11 changes to the language.

12 So, what I did is I took their risk
13 analysis and I tried to compare it to the
14 language we have now, and this is a -- just a
15 real brief assessment of what they found, given
16 the language we have today. There's a little
17 more extended discussion of this in the fiscal
18 interest finding.

19 But the -- the Article 10.2,
20 producer purchase of State gas at AECO minus the
21 tariff, according to their estimates, exposes the
22 State to some disproportionate risk of -- of not
23 getting our value. They -- they quantify that
24 risk at .05 to .42 percent of the total NPV
25 benefits of the -- to the State.

1 And what this is is discounted net
2 present value. It's -- it's not total revenues.
3 It's net present value after all the costs and
4 all have -- have come out. Our exposure due to
5 that -- that purchase occurring is less than 1
6 percent of our expected net present value.

7 Another area they looked at was
8 the -- the magnitude of risks due to excess
9 capacity. And they estimated those to be
10 somewhere from 3 to 11 percent of the net present
11 value to the State. So, actually, that -- a
12 little more significant.

13 But what they found is that that
14 excess capacity risk is shared fairly
15 proportionately between the producers and the
16 State. The disproportionate risk between the
17 State and the producers, again, is .14 to 1
18 percent of the total NPV to the State.

19 They found that the put threshold
20 actually benefits the State to a very minor
21 degree. I'm not sure I can explain -- explain
22 why that is, but that -- that it was their
23 assessment.

24 And the last thing I want to talk
25 about is that these -- these numbers are

1 magnitudes of risk. They're saying: If these
2 scenarios were to occur, these are the range of
3 magnitudes of the risk you might see. They
4 don't -- they didn't talk about the chance that
5 we might have excess capacity risk, the chance
6 that the producer would be -- or the frequency
7 with which the producer might be buying State
8 gas. So, when you start looking at these
9 magnitudes, these numbers, and then comparing
10 them to the frequency or the likelihood of
11 occurring, you see that these numbers become, I
12 think, very manageable for the State.

13 In summary, I think that this
14 Article has done a good job of -- of balancing
15 the risk incurred by the State due to taking
16 State gas in kind with those accepted by the
17 producers.

18 The -- the absolute magnitude of
19 those risks, as I said, is manageable.

20 And the likelihood of occurrence of
21 those risks has been minimized by several things.
22 One is, I think, the magnitude of the existing
23 resource base on the Slope, in addition to the
24 35Ts that we've been talking about. It's been
25 minimized by the fiscal certainty offered in the

1 contract, the provisions of the upstream
2 contract, and the incentives proposed in PPT,
3 which will encourage exploration, development.
4 It will encourage new participants and reduce
5 any -- any of the risk of not being able to
6 meet -- have the revenues to meet our financial
7 commitments.

8 And with that, I want to thank you.

9 And you want to take a break now
10 and then --

11 COMMISSIONER CORBUS: I think we
12 ought to --

13 COMMISSIONER GRIFFIN: -- entertain
14 questions later?

15 COMMISSIONER CORBUS: Do we have a
16 a --

17 COMMISSIONER GRIFFIN: Why don't
18 we --

19 COMMISSIONER CORBUS: We've only
20 got two questions so far. This is -- we're going
21 to take a break and think about it, and we'll
22 come back in 10 and get started. Thank you.

23 COMMISSIONER GRIFFIN: Why don't we
24 do that, and I'll start with questions, talk
25 about marketing, and then deal with questions at

1 the end again.

2 Go ahead and let's take a break.

3 [Break]

4 COMMISSIONER CORBUS: Would we
5 please take our seats so we can get started?

6 May we, please, resume?

7 Deputy Commissioner of Natural
8 Resources, Ken Griffin, will now give a
9 presentation on marketing Alaska's share of the
10 gas.

11 COMMISSIONER GRIFFIN: Let's deal
12 with the questions on capacity here first, and
13 then I'll get into the marketing side of this.

14 I had a -- a number of questions on
15 indemnity, the indemnification clause. Please
16 explain the rationale behind the provisions on
17 limiting damages and indemnification.

18 The rationale for that is -- you
19 know, largely, this is -- this is a negotiated
20 business agreement, and trying to balance the
21 risk and the returns and the relationship between
22 the various parties. The whole issue of
23 marketing organizations having a relationship
24 with one another or our -- or having any sort of
25 an interaction between themselves is something

1 that's very foreign in this business. And the
2 idea that a producer marketer would be having any
3 influence on a State marketer's capacity
4 commitments or anything like that was something
5 very difficult for them to -- to -- to swallow.
6 Partly because it's foreign. Partly because
7 they're very concerned about appearances, you
8 know, collusion, that sort of thing, about
9 creating risk and liability. The FERC
10 requirements of -- of keeping -- keeping them
11 separate. And I'm not sure I can speak to all
12 the legal ramifications of that. But this --
13 this whole issue of having any influence on State
14 capacity commitments, on acquiring State capacity
15 or anything like that was something that was very
16 difficult for them as marketers and businesses to
17 accept. And the -- the indemnification and
18 the -- the damages clauses were really necessary
19 parts of obtaining these commitments from them.

20 One of the other things is -- when
21 you're looking at the risk and the potential for
22 damages and all, the capacity that the producers
23 obtain on behalf of the State has to be tied to a
24 property, and that protects the State from the
25 standpoint that -- that we're getting capacity

1 for deliveries from a specific property. It's
2 not speculative, and it's -- it's not a wide open
3 door or anything like that.

4 Why is the State indemnifying
5 capacity losses and not the LLC?

6 The LLC is -- is essentially
7 selling the capacity. And the marketers, the
8 shippers are -- have the -- have the rights to
9 that capacity. They -- they've purchased the
10 rights to that capacity. It's a shipper
11 commitment.

12 So, from the State's standpoint, it
13 will be a commit- -- a commitment from the State
14 gas marketer, gas shipper. It -- that commitment
15 may initially be taken by the State, but once the
16 marketing organization, which I'm going to talk
17 about a little bit here in a -- in a moment,
18 comes into being, they will be holding that
19 commitment. And so it will be the State, as a
20 gas owner and a shipper who is indemnifying the
21 producers.

22 And -- is indemnity referring to
23 State loss or the producer loss. What it's
24 talking about, it is the State loss. And the --
25 the issue here is that the producers will be able

1 to make their business decisions. They'll be
2 able to make their business commitments, and the
3 State will be responsible for our proportionate
4 share of that. The producers will be responsible
5 for their proportionate share of that.

6 And, again, I just fall back on the
7 fact that this is a business -- negotiated
8 business arrangement. These are commitments that
9 we received from the producers, and as part of
10 that, the indemnification and the damages clauses
11 are all a part of -- of that negotiated
12 arrangement.

13 Please give examples how excess
14 capacity obligations could be satisfied.

15 That's really in 10.3, and I think
16 there are probably two basic reasons they could
17 be satisfied. One is the producer could go to a
18 third party and simply purchase gas that they
19 would ship on their capacity, and the
20 proportionate share of that gas could then be
21 shipped on our proportionate share of the
22 capacity so -- so that we're both taking care of
23 that excess capacity situation.

24 The second thing we could do is the
25 producer could choose to post and sell that

1 excess capacity to another shipper, and, along
2 with that, they would sell our proportionate
3 share of the excess capacity at the same time.

4 I've got a question on marketing
5 which I'll save and answer afterwards here --
6 after the marketing presentation.

7 How do the commercial entities
8 handle their capacity need differences? For --
9 for instance, Conoco needs 40 percent pipeline
10 capacity of the gas coming out of KRU -- Kuparuk,
11 but only 5 percent if it comes out of Point
12 Thomson.

13 These companies will -- marketing
14 companies, for one thing, operate at arm's length
15 from each other. FERC has standards for how --
16 the Federal Energy Regulatory Commission has
17 standards. And in Canada, it would be the --
18 their regulatory agencies have standards for how
19 capacity is exchanged at arm's length.

20 And we can -- our FERC experts can
21 talk about that a little bit more.

22 But these companies, as producers,
23 will need to negotiate among themselves how they
24 are going to make pipeline -- deliveries to the
25 pipeline. They're going to need to do that way

1 ahead of the open seasons so that they have a
2 consensus at the north end of how they're going
3 to be delivering gas from Prudhoe Bay or from
4 Kuparuk or -- or from another field. And then
5 based on that, those companies will need to go to
6 the open season and bid.

7 It will -- at the -- at the --
8 it's -- it's a rather complicated thing, and I'm
9 not sure I have all the answers for you right
10 now. But these working interest owners at each
11 field are going to have to deal with their
12 delivery issues, and then their marketing
13 organizations are going to need to take that
14 information and deal with it as bidders at the
15 open season, as -- as shippers and marketing
16 organizations.

17 Article 10 really didn't try to
18 address that. Article 10 was written to ensure a
19 parity for the State regarding -- as these
20 various things happen that, you know, we really
21 can't predict right now. And whatever happens,
22 the State has a proportional right to get our gas
23 off the Slope. We're going to have a
24 proportional responsibility for the -- the
25 pipeline capacity.

1 Given the magnitude of the -- of
2 the risk to the State, what consideration was
3 given to moving the point of delivery from -- for
4 the State's gas to Alberta?

5 This was one of the early
6 commitments made in the negotiation, was to take
7 our gas on the Slope and to take responsibility
8 for transporting and -- and marketing our gas
9 downstream. And so Article 10 was written with
10 that assumption in mind and was negotiated with
11 that -- that assumption in mind.

12 The taking the commitments upstream
13 helped -- was part of the entire package of the
14 contract, and it helped balance the costs and
15 risks on the part of the producers and on our
16 part to come up with a -- a contract that will
17 help get a pipeline built.

18 I think that's all I have. So, you
19 had one you wanted to deal with?

20 COMMISSIONER CORBUS: Ken, one
21 question that came up, just to make it very
22 clear. When we talk about a capacity commitment,
23 what we're talking about is the State committing
24 to ship its gas on the pipeline for a long period
25 of time. And we would be committing to reserve,

1 say, 20 percent of the -- of the pipeline for 20
2 to 30 years. And that means that the State would
3 be committing somewhere between 3- to 400 million
4 dollars a year that we will make -- that we will
5 ship our gas. We don't know the exact magnitude
6 of those numbers yet, because we don't know how
7 much it's going to cost to build the project.
8 But that will give you an idea of the order of
9 magnitude of the commitment that the State would
10 be making by taking a -- making a capacity
11 commitment.

12 We had a question yesterday -- a
13 followup question wanting to know that: May a
14 party -- if a party withdraws from the contract
15 after project sanction, where in the contract
16 does it refer to the fact that the -- the rights
17 under -- its -- its lease rights are forgiven or
18 returned to the State?

19 And that is referred to in Article
20 31.6 of the contract that says that a party may
21 withdraw from the contract after open season only
22 if the participants and its affiliates have
23 assigned or otherwise relinquished and hold no
24 in -- interest in any midstream element in any
25 North Slope lease or unit before the

1 participant's notice of withdrawal.

2 And with that, we will turn it over
3 to Ken Griffin who will talk about marketing.

4 COMMISSIONER GRIFFIN: You know,
5 given that the State has agreed to take a royalty
6 and our taxes in kind, contract terms were
7 crafted to provide the State marketer with the
8 information, with the transportation rights, the
9 capacity commitments, and the gas to compete
10 effectively with other marketers.

11 And it's important to recognize,
12 you know, something on the 800 -- on the order of
13 800 to -- 800 million to 1 bcf a day is a
14 significant amount of gas going into the
15 marketplace. And some evidence of that is -- you
16 know, the Governor has talked several times about
17 people who have already approached -- companies
18 that have already approached the State about our
19 gas. There's a lot of interest out there. We
20 are going to make a -- a significant difference
21 in the -- in the marketplace.

22 And the other thing to realize is
23 that the State enjoys tax advantages in the U.S.
24 over other marketers. How we're going to
25 transfer those tax advantages and just how, you

1 know, they're going to work in our gas marketing
2 en- -- entity is -- is unclear right now. But we
3 do have those tax advantages, and we do want to
4 make sure we capture them.

5 I want to talk about several forms
6 of market risk, just to kind of give you an idea
7 of the -- of the landscape here. First is what I
8 labeled is gas price risk.

9 We've got two forms here. One is
10 what we would call a short-term volatility. We
11 see a lot that in -- in our oil prices as well
12 as -- as gas, versus long-term price trends. And
13 the effects of these in -- in marketing risk are
14 very different.

15 The second is structural changes in
16 the marketplace. The North American gas market
17 is very different than it was in the days before
18 Enron, and that -- that market structure is very
19 different than the structure 15 years before.

20 So, we cannot assume that we know
21 exactly the type of market we're going to be
22 entering some ten years from now.

23 And geopolitical issues. More and
24 more LNG is floating on the oceans. We're going
25 to see that, I think, continue to grow. Most LNG

1 is sold on very long-term contracts. We will
2 probably see some changes to that as time goes
3 on, particularly the time -- over the time frame
4 we're talking about. And I think geopolitical
5 issues probably will become more important there.
6 Not like oil, because gas reserves around the
7 world are not concentrated like the major oil
8 reserves are, but, still, they will be issues,
9 and they will affect our gas markets.

10 On the supply side, competition
11 from other supplies, whether it's other gas
12 supplies or simply other energy supplies that
13 maybe displace gas in -- in certain areas.

14 And then our own reservoir and
15 facility risk. And I think we can look at the
16 magnitude of those risks simply by looking at
17 the -- our own North Slope oil operations over
18 the last 30 years. They're not perfect, but
19 they're very close.

20 And something I call gas marketing
21 risk. This is kind of the performance risk.

22 Competition from other marketers.
23 Are we going to be able to get the value from our
24 gas given the type of competition that we're
25 going to be facing in the marketplace? Of

1 course, this has to do with other competitors.
2 It also has to do with the health of the
3 marketplace that we're competing in.

4 And then, secondly, our own
5 performance. Development of a marketing strategy
6 that meets the needs of the State and then
7 aligning a company -- organizing a company to --
8 to meet that strategy.

9 On the gas price risk side, of
10 course, we have no direct control of prices.
11 We're selling into a market, largely a commodity
12 market, as I mentioned a few days ago. But the
13 first major means of -- of mitigating this is by
14 minimizing our construction costs.

15 Cost overruns will go into the
16 tariff, raising the tariff and reducing the
17 margins on our gas sales. And increasing the
18 risk that -- in a -- some sort of really low
19 price world we may not be able to cover our
20 shipping commitments.

21 Gas sales contracting strategies or
22 development of multiple strategies help minimize
23 that risk. Financial hedging tools are commonly
24 used by gas marketers.

25 And designing and planning for

1 access into multiple markets. Dr. Van Meurs has
2 talked about the Alberta project and the Chicago
3 project.

4 When you deliver into Chicago
5 you're delivering into a huge natural gas hub --
6 distribution hub and market. But from AECO, you
7 have access not only to that market, but markets
8 all the way from New England to Oregon, across
9 the North American continent.

10 These are all issues that should --
11 need to be designed and planned as -- as we go
12 forward. And I just want to point out that we're
13 talk -- we're talking about using the word
14 "risk." These risks have opportunities.
15 Marketing organ- -- gas marketing organizations
16 exist because they make money for their
17 companies.

18 There are opportunities here that
19 can be captured based on the -- the strategy of
20 that marketing organization.

21 On the supply side, you know, the
22 MacKenzie Valley pipeline is often talked about
23 in -- at the same time as our line. Very likely,
24 they will come first. I don't see them as a
25 significant supply risk, and partly because

1 they're a quarter of the size of our line.
2 They'll be coming in ahead of us, and because
3 Canada has significant demands for their gas
4 supplies that are -- and the oil sands is just
5 one of the major growing ones right now.

6 LNG landings are -- are a gas
7 supply risk. On the other side of it, the
8 international appetite for LNG is growing.

9 Other North American developments.
10 Just what they are, what they would be is -- is
11 probably hard to explain, at least to the scale
12 of -- of the Alaska gas pipeline, but mitigating
13 that even more is what I refer to is the
14 expectation theory of markets.

15 Markets see major gas deliveries
16 coming long before they arrive. The North
17 American market will adjust, and it will adapt to
18 be ready for the Alaska gas pipeline long before
19 we get there. And certainly the pipeline, when
20 it starts up, will probably have some short-term
21 price impacts on the North American market. But
22 much of that will be taken up ahead of time,
23 and -- and the -- and the impacts ought to be
24 very short once we get to market.

25 The other thing is major capital

1 developments, capital intensive developments will
2 be -- if they see the Alaska gasline coming, they
3 will be making their investment decisions, their
4 subsequent investment decisions knowing that the
5 Alaska gasline is coming and that we will be
6 affecting their market.

7 Alternative fuels and technological
8 change. I did some manage- -- technology
9 management work a while back. Some of the stuff
10 I was reading at the time said that even if --
11 and this had to do with transportation, fuel
12 cells and things like that. They said: Even if
13 you find a technology that's going to displace
14 gasoline in this case, it -- and we know it
15 works -- it's going to take us 30 years to
16 significantly penetrate the market because of the
17 infrastructure that's attendant to all these
18 things. And while that's talking about
19 automobiles, I think it -- it applies here.

20 There is a huge infrastructure that
21 has to be replaced to make any alternatives
22 really viable.

23 We've all got electricity. We've
24 all got natural gas to our homes. Other things
25 are going to find it very difficult in the

1 short-term to -- to replace those energy sources.

2 And -- and then I mentioned
3 reservoir and facility risks. There are going to
4 be multiple delivery points on the Slope. We
5 have companies who know how to manage risk, know
6 how to minimize the risk of supply interruptions,
7 and this will be a major concern for them, as
8 well as for us, as we move forward with North
9 Slope gas developments.

10 The gas marketing risk, competition
11 from other marketers. There -- this will affect
12 our ability to attract the proper mix of buyers
13 and contracts. They can affect our ability to
14 obtain transport as needed.

15 We talked about the capacity
16 article and how -- I think we've taken care of
17 that. We will have issues if -- to get our gas
18 out of Alberta if our project stops there.
19 Certainly, our gas marketing organization is
20 going to be preparing -- be prepared to deal with
21 those issues, and at the same time, the companies
22 are dealing with their own issues there.

23 The ability to attract a mix of
24 buyers and contracts. I think we've already
25 seen, there's a lot of interest in our gas and a

1 lot of interest in having the State as -- as a
2 supplier.

3 Strategy and alignment of this
4 company is -- is important and is something
5 that -- even right now in DNR we're working on.

6 Strategies can be value-adding or
7 they can focus on risk aversion. We need to
8 develop the -- the proper balance for the State
9 of Alaska.

10 Organizational alignment then needs
11 to be created to meet that strategy. And one
12 of -- one of the options we have is -- the jargon
13 is accretive business relationships. These are
14 business relationships where the sum of the parts
15 is more than just the two together. And it's
16 joint ventures -- joint ventures or asset
17 management arrangements where we have partners
18 coming in, bringing assets to us, and the assets
19 that the State are obviously providing are -- are
20 a major gas supply.

21 The gas marketing role is actually
22 multi-faceted. Managing capacity is going to be
23 one of the needs. Managing daily variations,
24 the -- and matching that to our capacity,
25 matching it to our delivery requirements is part

1 of the business.

2 Monitoring delivery forecasts and
3 using the information that the producers have to
4 manage our marketing organization not only for on
5 a short-term basis but on a long-term.

6 Managing transportation capacity
7 out of Alberta, I mentioned that already.

8 Preparing for and participating in
9 our open seasons.

10 And then selling the gas, whether
11 it's in-state or exporting it to the North
12 American market.

13 And then managing our mix of sales
14 contracts, our financial tools, and the markets
15 that we're delivering into to minimize our risk
16 and to maximize returns in accordance with the
17 policy, the strategy developed for this -- for
18 this organization.

19 DNR has identified several gas
20 marketing options. We've held preliminary
21 discussions with several partners -- potential
22 partners.

23 More extensive consultant input is
24 needed. We need to also meet in more detail
25 and -- and investigate the various business --

1 types of business arrangements and the various
2 potential partners in -- in much more detail.
3 Definitive proposals ultimately need to be
4 solicited and evaluated.

5 I mentioned the tax issues. Those
6 need to be explored in -- in much more detail.
7 We've got tax issues in Canada, too. How we
8 manage those is -- is probably a major question.

9 And then we're getting into the
10 financial issues. The capacity commitment is a
11 major -- a major dollar item, as Commissioner
12 Corbus mentioned.

13 That's going to affect the
14 financial health of either the State of Alaska or
15 of this gas marketing organization. And that's
16 going to affect the way major end users look at
17 us as a potential supplier. Protecting the
18 financial health and the credit health of this
19 marketing organization is -- is, again, a major
20 issue.

21 Our intention is next year to
22 present the Legislature with a plan for -- for
23 this -- for this company and begin to get the
24 board and -- and the leadership of it
25 established.

1 Some of the gas marketing options
2 I -- I mentioned a minute ago kind of from the --
3 the simplest, easiest to a more complex. We
4 could simply have early long-term gas sales.
5 Sell it upfront to -- to an end user or to
6 buyers. We could have spot sales at the first
7 market, simply dump our gas into the Alberta
8 market, dump it into the Chicago market, and --
9 and take the -- the spot price. Some major
10 marketers, in fact, do that.

11 We could have firm contracting for
12 the gas sales and the opportunity to have a mix
13 of contracts, going to a mix of users, a mix of
14 terms and balance risks somewhat that way.

15 And then making -- taking advantage
16 of the expertise of others. Contracting with
17 asset managers, entering into joint ventures with
18 companies that have complementary assets to ours.

19 All of these options, we don't
20 have -- these are questions. We don't have
21 answers right now. These are things that need to
22 be evaluated, and we need to work all these
23 answers out over the next few months.

24 Some of the issues, I addressed
25 some of this a little bit before. The policy

1 issues, many of these will be things that
2 ultimately you will need to decide.

3 Identifying the type of entity, the
4 type of structure that's appropriate.
5 Identifying the -- establishing the protocols and
6 the authorities. Balancing the -- the strategy
7 to best meet the goals of -- of the state.

8 The financial issues, funding this
9 entity, the credit support of this entity.

10 Business issues such as a strategy.
11 And -- and it's going to need to be a strategy
12 and a -- in a -- a business arrangement that can
13 serve the State effectively, even as the market
14 changes over time. You know, we're -- we're
15 talking about company that will begin to -- to
16 truly see revenues for the State a decade from
17 now. They -- they will be serving the State for
18 30, 40 years, at least, afterwards.

19 We -- we need an entity that is
20 flexible over all the changes we're liable to see
21 during that time.

22 Legal issues and tax issues, I
23 think I've addressed these already. All of these
24 need to be weighed over the next few months.

25 And that's really what I have right

1 now to talk about on the marketing side.

2 The only thing other I would say is
3 that these are issues that companies deal with
4 successfully day in and day out every day. The
5 State is fully capable of putting together the
6 entity we need to serve our needs in -- in the
7 gas marketing arena.

8 And with that, should we take a
9 short break and let people get questions
10 together? And then I'll come up and deal with
11 that. And I think we're done for the morning
12 with that.

13 So, ten minutes, Bill?

14 COMMISSIONER CORBUS: Yes, sir.

15 COMMISSIONER GRIFFIN: Ten minutes.

16 [Break]

17 COMMISSIONER CORBUS: May we please
18 take our seats.

19 We'll now reconvene. We only have
20 one question on marketing.

21 I'm going to turn it over to Ken
22 Griffin.

23 Please, if you have any other
24 questions, send them up.

25 COMMISSIONER GRIFFIN: This was

1 handed earlier. Given that the State of Alaska's
2 lease documents require the leaseholder to
3 produce, market, and pay the hire of for our gas,
4 what is the advantage to the State if we take the
5 risk and expense of marketing our gas? What is
6 the difference in revenue received by the State
7 if we market our gas ourselves?

8 The -- the main answer, I think, to
9 this question is that the hire of -- of -- our
10 gas is not worth anything as long as that gas is
11 in the ground. And the -- the biggest thing we
12 receive from making these commitments is that we
13 have a proposed contract that will enable us to
14 ultimately get our gas to market and begin to
15 enjoy the revenues associated with this resource.

16 The second part of the question,
17 the different -- what is the difference in
18 revenue received by the State if we market our
19 gas ourselves?

20 Marketing organizations -- gas
21 marketing organizations come in -- in very, very
22 different flavors, even the major marketing
23 organizations, the Exxons, the BPs, the Conocos,
24 the Shells all have -- there's a spectrum of
25 strategies there.

1 Some companies are simply price
2 takers. Major gas marketing companies are simply
3 price takers. They deliver their gas into a
4 market, and they take what they receive.

5 Others have extensive gas marketing
6 organizations and forecasting organizations that
7 create incremental value for their -- for their
8 companies.

9 Some of these organizations market
10 many times the amount of gas that their company
11 produces. And they market those additional
12 volumes of gas because there's incremental value
13 to be captured there. And, you know, those
14 are -- those are kind of the end points of the
15 spectrum that the State needs to take a look at
16 and figure out: What do we want our marketing
17 organization to do? What are we willing to fund
18 and organize and -- and -- and put together
19 organizationally? What sort of risks are we
20 willing to assume there? And then what sort of
21 returns do we expect as a result?

22 And I think that's all we have.

23 I'll be around here. More than
24 happy to speak to anybody who needs to take a few
25 minutes.

1 COMMISSIONER CORBUS: Thank you,
2 Ken.

3 This afternoon, we're going to have
4 presentations by Bob Loeffler on FERC permitting,
5 the EIS process, project sanction, and then we're
6 going to start in on the explanation of the
7 contract.

8 We are adjourned until 2:00 p.m.
9 this afternoon.

10 Thank you.

11 [Lunch break]

12 COMMISSIONER CORBUS: For
13 everybody's information, our featured speaker,
14 Bob Loeffler, has just arrived from the airport,
15 and we'll be starting up in about five minutes.

16 Good afternoon. This afternoon, we
17 have presentations on FERC permitting, the EIS
18 process, project sanction, and then we're going
19 to start going through the contract provisions.

20 With me at the front here is from
21 the Attorney General's office, of course,
22 Attorney General David Marquez, as well as
23 Assistant Attorney General Rich Burnham.

24 Attorney General Marquez is going
25 to introduce our speaker.

1 ATTORNEY GENERAL MARQUEZ: Good
2 afternoon. Is this on?

3 Good afternoon.

4 I very much appreciate your
5 patience. Mr. Loeffler just flew in from
6 Washington, D.C., just arrived, and was a little
7 delayed. I'm sure you all can appreciate delays
8 in getting into Juneau, and we appreciate your
9 patience.

10 I'm very pleased to introduce
11 Mr. Loeffler this afternoon. He's a senior
12 partner in the Washington, D.C., office of
13 Morrison & Foerster. Mr. Loeffler was a founder
14 of the Washington office of that firm and served
15 as its managing partner for most of its first
16 decade.

17 He has represented a variety of
18 energy clients, both private and public, in
19 Federal Energy Regulatory Commission or FERC, and
20 in State administrative proceedings. He is
21 listed by Chambers, which is a Who's Who of
22 lawyers, as a leading energy lawyer. He was a
23 director of the Energy Bar Association and for
24 two terms was chair of the administrative law
25 section of the District of Columbia Bar.

1 For 30 years, Mr. Loeffler has been
2 the State of Alaska's lead counsel on federal
3 energy regulatory matters and oil industry
4 matters. Mr. Loeffler has represented the State
5 on pipeline and energy matters for more than
6 three decades. From 1974 to 1982, he represented
7 the State in congressional and executive branch
8 process on the ANGTS, the Alaska Natural Gas
9 Transportation System, matter, which was the
10 first effort at monetizing our natural gas
11 resources. He was involved in all of the State's
12 oil pipeline litigation and in aspects of its
13 royalty and tax cases.

14 Mr. Loeffler graduated magna cum
15 laude from Harvard in 1965 and cum laude from
16 Columbia Law School in 1968, where he was an
17 editor of the Columbia Law Review, as well as
18 chairman of the Board of Student Affairs. After
19 graduation, Mr. Loeffler served as a law clerk to
20 Senior Circuit Judge Harold R. Medina of the U.S.
21 Court of Appeals for the Second Circuit.

22 Mr. Loeffler and his firm are under
23 contract to the Alaska Department of Law to
24 assist us in the negotiations of this contract.
25 Of all the members of the legal team,

1 Mr. Loeffler has been the lawyer who has been
2 involved most consistently across all of the
3 provisions of the agreement.

4 It's my pleasure to introduce
5 Mr. Loeffler.

6 [Applause]

7 MR. LOEFFLER: That was a very
8 generous introduction. I hope I live up to it.

9 As Dave said, I spent eight years
10 as a young lawyer working on the first
11 incarnation of the gas pipeline, and now, as a
12 not so young lawyer, I hope to see it come to
13 fruition.

14 I want to give you some points of
15 reference or context before we get into the
16 PowerPoint.

17 I am not going to discuss the
18 process issues that might arise with regard to
19 the old permits for the ANGTS. What I'm talking
20 about today is the project that is before you as
21 part of the Stranded Gas Act proposed contract
22 and the process that would apply to that.

23 I should point out that we do
24 discuss some of those issues in the fiscal
25 interest finding when we talk about the Canadian

1 issues.

2 I also should point out that the
3 FERC process is a combination of both old and
4 new. There's a preexisting Natural Gas Act and
5 then grafted on top of that are the special
6 provisions of the 2004 legislation, and we'll get
7 into those.

8 As I think most of you know, the
9 FERC and all national authorities are very much
10 committed to seeing a successful Alaska gas
11 pipeline.

12 The evidence of that is
13 severalfold. You saw all of the Commissioners
14 come up to Alaska in December, 2004. That's
15 never happened at any state before. You could
16 see it really in the result in orders 2005 and
17 2005(a), and I can tell you that from my periodic
18 visits to the FERC and to the Commissioners,
19 they're very interested in seeing a project,
20 seeing an application before them.

21 I could also say that as committed
22 as they are, they'll still do their job under the
23 law, and they have process and standards they
24 have to apply. But they're ready to go.

25 I am going to talk about the FERC

1 process, but I want to point out that there are
2 many other federal permits involved that will be
3 needed for the project. Clean water permits,
4 rights of way from the Department of Interior,
5 and for that matter, from the State, clean air
6 permits. And FERC has been given a lead role
7 with regard to the assembly of those permits.
8 There's also will be a federal coordinator, and
9 I'll talk about that in some detail.

10 Another point is that there is a
11 parallel process in Canada. For this project it
12 would be before the National Energy Board. That
13 also is described in the Fiscal Interest Finding
14 report, and, in fact, there's a layout of the
15 next steps in that report at pages 217 to 239.

16 So, that is the sort of opening set
17 of remarks I want to make.

18 I want to point out also, and I
19 don't know if this has been placed on the State
20 website yet, but it will be. On May 10th, we
21 received a project summary -- a revised project
22 summary for the project. And the project
23 summary, unlike the project summary that is in
24 the draft fiscal interest finding, has years
25 associated, based on an assumption of when the

1 stranded gas contract would be approved. And you
2 can look in there and see in a success case, when
3 an application would go to the FERC, when the
4 open season would occur, and other things like
5 that.

6 I don't think it made it into the
7 PowerPoint because there were just travel and
8 delay problems, but we will get that out.

9 Well, let me see if I can do this.

10 Very good.

11 I'm going to -- I'm going to
12 emphasize some very, very basic points, and I
13 apologize to part of the audience, but sometimes
14 we forget, really, what FERC does.

15 The keys to the kingdom are the
16 Certificate of Public Convenience and Necessity
17 that the FERC grants. No interstate gas pipeline
18 can be constructed or operated without this
19 certificate, and FERC's authority in this respect
20 is exclusive and paramount. It's a very
21 different case for an interstate oil pipeline,
22 and I will explain the differences in a couple of
23 slides.

24 But the Natural Gas Act says: No
25 natural gas company can engage, essentially, in

1 the transportation of natural gas in interstate
2 commerce without this certificate from the FERC.

3 The other point is, you cannot even
4 undertake the construction of facilities for a
5 pipeline without permission from the FERC.

6 So, it's a hurdle that must be
7 passed, and it's a very, very substantial hurdle.

8 I said FERC does not regulate oil
9 pipelines in the same way, and I've run into this
10 over and over, and sometimes even the courts get
11 it wrong.

12 If you want to build an oil
13 pipeline like TAPS or any of the other Lower 48
14 oil pipelines, you do not go to FERC for this
15 comprehensive certificate. They do not authorize
16 the construction. They do not authorize the
17 facilities. They don't regulate the operation of
18 the oil pipeline.

19 Regulation of oil pipelines is a
20 vestige of the Interstate Commerce Act, and all
21 FERC does is regulate interstate rates on an oil
22 pipeline. So, if you reel back to what happened
23 when TAPS was being contemplated, you'll find
24 that, really, the driving authority or permit was
25 the Department of Interior, which granted a

1 right-of-way for TAPS, because FERC didn't have
2 any role until the oil pipeline was in operation
3 and then the issue of the rates came before it.

4 By the same token, on TAPS there is
5 dual jurisdiction of the RCA and the FERC on
6 rates. And it's a big difference, because
7 there's a Supreme Court case that says for a
8 gasline the FERC regulates not only the rate for
9 the gas that's going out of state, but the rate
10 for gas that's going in-state on the trunk line,
11 on the mainline, until it leaves that line. In
12 our case, the RCA will take over at that point.

13 Another difference is that on an
14 interstate gasline the holder of the Certificate
15 of Public Convenience and Necessity has the right
16 of eminent domain. It can actually condemn
17 private land for its right of way, and in a
18 number of cases, it has condemned municipal land.
19 I think it's untested on State land, but I'm not
20 sure of that.

21 Now, that's a ultimate sanction.
22 If you can't get your right of way, you could
23 resort to condemnation. No such right exists
24 under the Interstate Commerce Act for oil
25 pipelines. It's another illustration of the

1 difference between the regulation of oil and gas
2 pipelines.

3 This next chart is really, with due
4 credit, something FERC puts out, and it's not
5 entirely accurate for what will happen here.

6 In a number of cases, proposed gas
7 pipeline projects will hold open seasons, even
8 nonbinding open season or open seasons for
9 expansion, just to see if anyone is interested.

10 In the case of our pipeline, it
11 will be different. Because we know people are
12 interested. But it's still -- the open season
13 process is like an auction process in which
14 bidders show up and say how much capacity they'll
15 take on the pipeline, and the pipeline says
16 whether the terms are acceptable.

17 But in the normal process, the
18 garden variety gas pipeline, if there is such a
19 thing, this is the process that's followed. And
20 you can see that the issue of crossing lands is
21 something they expect the pipeline to face before
22 you come to FERC, start easement negotiations,
23 hold public meetings, do resource reports which
24 go into the environmental impact analysis, and
25 then file.

1 Again -- and this is material that
2 was put together by the Lukens Energy Group for
3 an LB&A hearing in June, 2004. I'm going to spin
4 through this, but this is the normal process.

5 The open season process is, you
6 know, designed to get people interested in the
7 pipeline to show up so there are typical
8 communication requirements. And then I made
9 reference to this sort of back and forth that
10 goes on between the pipeline and the prospective
11 shippers. And the shippers do not want to make
12 an unlimited contractual commitment on any
13 pipeline unless they know what they're getting.
14 They want to know when the project will be
15 delivered, what the tariff looks like. And the
16 other side of it, the pipeline usually reserves
17 the right to cancel the project if economic
18 conditions turn out differently.

19 So what you have is a precedent
20 agreement. And that's a conditional deal between
21 the pipeline project and a proposed shipper. And
22 it will set out, as it says, the pipeline's
23 agreement to construct facilities; receipt and
24 delivery; the term, is it five years, ten years,
25 25 years, whatever; rates; right of way on

1 acceptable terms.

2 The pipeline, see, comes back and
3 says: We need an approval on issuance of a
4 certificate by FERC by a certain date and with
5 consistent conditions. We need our -- both
6 boards of directors have to approve. There has
7 to be credit requirements established.

8 So it's a tug of war between the
9 pipeline, which wants to get as much financial
10 security as it can from the shippers and the
11 shippers who want to be sure they're get --
12 committing to a project that's going to deliver
13 on a schedule that serves their needs.

14 I think we can skip this. A number
15 of you have seen it before, but it -- the
16 termination rights are worth, when you have a
17 spare moment, looking at. Because there are
18 termination rights typically on both sides --
19 obviously, if the facilities have not been
20 commenced by a certain date; if you don't get a
21 timely regulatory approval; if a shipper does not
22 receive board of director approval.

23 And the pipeline says, Look, if
24 FERC comes out with a certificate that we don't
25 like, it's materially different, we reserve the

1 right to cancel the project. If the pipeline
2 sponsors believe the project isn't viable
3 anymore, that's another thing, et cetera,
4 et cetera.

5 In some cases there's a termination
6 fee. Now, you would logically ask: What do we
7 know is going to happen on this pipeline? And
8 the answer is: Not very much. Because these
9 conditions will be established by the project
10 before the open season. And what happens for
11 this one is a little different, because, as I
12 know members of the Legislature know, FERC was
13 required by statute to have rules for this open
14 season.

15 Normally the open season process is
16 a complaint process. If you're a participant in
17 the open season and you don't like what's
18 happening, you go running to FERC either before
19 or after the open season and say, "I wasn't
20 treated fairly, I was discriminated against."
21 That's a legal term in this case.

22 But what happened here, Congress
23 said, FERC, you go out and you adopt open season
24 requirements for this pipeline. And I think we
25 all remember the hearing we had up here in

1 December, 2004. FERC came out with, really, a
2 very good set of regulations from our point of
3 view.

4 First of all, the notice that gives
5 shippers all the information they need about the
6 open season has to be submitted to FERC before
7 the open season. So, there will be some prior
8 review by FERC, and that's an opportunity to
9 complain about things that seem unfair or don't
10 comply with the regulations.

11 And then 30 -- the notice has to
12 give shippers -- potential shippers 30 days' time
13 before the open season opens, and the idea is
14 people need time to prepare. That becomes a very
15 important issue for potential intrastate
16 shippers. Because one of the things we all
17 successfully achieved is the open season notice
18 will have to have information about a proposed
19 intrastate rate.

20 So, intrastate shippers have to be
21 prepared to participate in the open season.
22 That's the best way for them to get capacity. If
23 they're not prepared, then they are in a sort of
24 Johnny-come-lately position, and that's not a
25 favorable place to be.

1 Now, I'm not going to bore you with
2 all the details, but I had copied into the
3 PowerPoint these core of the regulations, and I
4 want to point out a couple things.

5 If you look at (c) (1), they have
6 to in the open -- the pipeline has to, in the
7 open season notice, identify in-state delivery
8 points. Those in-state delivery points are
9 supposed to be the product of a study that either
10 the pipeline has done before the open season or
11 the State has done and they have adopted. But
12 they're supposed to designate at the open
13 season -- in the open season notice delivery
14 points for intrastate service. There also -- I
15 have to address, if you look at the end of
16 No. (2), what the capability of expansion of the
17 pipeline is. Again, a very important issue of --
18 that we all pressed very hard in the open season
19 rule-making. Because that expansion capability
20 is very important to people who explore and want
21 to be sure they're able to get on that pipeline.

22 Lots of detail. Proposed tariff
23 estimated costs of service. And look at No. 8
24 again, on the in-state theme. Based on the
25 study, there must be an estimated transportation

1 rate for in-state deliveries. And we considered
2 this very important, the last sentence. That's a
3 rate for the cost of making those deliveries
4 inside Alaska, and it should not, by the
5 regulation, reflect the costs of going outside
6 Alaska. So, it's a -- should be a favorable rate
7 to in-state deliveries. And that is a
8 requirement of law, which is very important,
9 because it even goes beyond the contract. All
10 these requirements have to be satisfied.

11 Another one, which could bite both
12 ways, is the creditworthiness standard. The FERC
13 allows pipelines to make sure that shippers are
14 creditworthy, that they're not going to default
15 on their commitments.

16 But that gives some discretion to
17 the pipeline to set a standard that may be harder
18 for smaller companies or less financially
19 viable -- well, not viable, but less financially
20 strong participants to satisfy. So, again, there
21 are some very loose rules at FERC about what a
22 good creditworthy standard is, but we have to
23 look at that when it actually comes out.

24 No. 14 and 15 are, again, in some
25 ways the heart of the game. Think of yourself as

1 a pipeline, as hard as that may be. But you --
2 you've got all these people coming in and
3 offering to take capacity. Are they going to
4 come in, and are they going to take capacity for
5 five years, 15 years, 25 years, or 20?

6 The pipeline, we expect, will want
7 long-term capacity bids that will be matched up
8 in some way with its financing. Fifteen, 20, 25
9 years is the range. That's as good as we can do
10 today.

11 But suppose you're a small in-state
12 shipper who wants to commit for five years of
13 capacity or ten years? Your bid in normal
14 conditions will not look as strong, because what
15 they do is take the length of the bid and they
16 value that. You're willing to sign up for,
17 hypothetically, 15 years of capacity at, let's
18 say, \$1.50 or something. You can total that up,
19 bring it down to a net present value; it's going
20 to be a lot more money than a smaller bid or a
21 shorter bid.

22 There's potential for
23 discrimination, on the other hand. There's
24 potential not to satisfy the pipeline's financial
25 requirements.

1 The pipeline takes these first
2 proceeding agreements and then FT commitments to
3 the bank, and that's how a pipeline is financed.
4 They are -- you've got creditworthy shippers
5 willing to sign up for service conditionally for
6 15, 20, 25 years. That's the core of how a
7 pipeline is financed.

8 You're going to hear more about
9 that later in the week. But there's still room
10 around the edges for the smaller shippers.

11 On the other hand, if those
12 long-term commitments go too long, beyond the
13 reasonable financing needs of the project, you
14 have the possibility of locking up capacity that
15 would be to the benefit of the largest and the
16 most economically successful shippers. So FERC
17 is going to look at that issue, too.

18 There is room for accommodating
19 both in-state and out of state commitments here,
20 but you -- when you think about what the core
21 financial obligation is, it's going to be met by
22 those backbone shippers, big guys, long-term, who
23 have -- are making a huge financial commitment.

24 No. 21, again, is something that
25 was talked about a lot in the rule-making, which

1 is you want to make sure that no information is
2 passed advantageously to affiliates to the
3 disadvantage of people who are not affiliated
4 with the owners of the pipe. And FERC has rules
5 on that, but they strengthened the rules and
6 required an affirmative statement that the
7 pipeline had complied and had satisfied those
8 requirements.

9 If I read the chart, the success
10 case correctly in the chart that I gave you, I
11 referenced to you, I think that the start of the
12 open season process could be -- no guarantee
13 here, but could be as early as a year and a half
14 from now. There are a lot of things that have to
15 happen. Because to fill out all that detailed
16 information, there has to be front-end
17 engineering and design, fieldwork, and things
18 like that.

19 My experience, unfortunately, with
20 the Alaska gas pipeline the first time around is
21 schedules slip. But let's hope this one is
22 better. I actually promised someone in the
23 Governor's office that I would do a Mexican hat
24 dance if we have the open season in a year and a
25 half. Don't take that down.

1 The filing process at the FERC, and
2 now I'm talking about the process for filing an
3 application, is also involved. But in the last
4 few years, the FERC has adopted a sort of
5 prefiling process, which I think the sponsors
6 have informally indicated they're going to
7 participate in.

8 You go to the FERC before you're
9 ready to file an application. You work out what
10 they want in terms of environmental studies,
11 other sort of technical reports, and you get an
12 advanced look at everything, and that speeds the
13 ultimate result.

14 Part of the obligation, per the
15 FERC regulations, is when you do that, you
16 identify participants who are potentially
17 affected. You go out and you identify people in
18 the communities along the route, industry along
19 the route, and you start talking to people. So
20 there is a -- something of a public process that
21 you commit to as part of this.

22 The standard pipeline, this will
23 cause an environmental impact statement to come
24 out maybe five to seven months earlier than
25 normal. And that's a big advantage. In some

1 pipelines recently in the Western United States
2 have gone through the FERC in remarkably short
3 time because of this pre-filing process.

4 Again, we're in standard law, not
5 special Alaska law here.

6 But when you come in -- when one of
7 these applications comes in, it's not like an
8 application for a driver's license or a passport.
9 It is a truck that arrives at the FERC. The
10 application is many volumes and really describes
11 the project in great detail, the financing or
12 proposed financing, the tariff in detail, the
13 cost of the project. And I've just -- you can
14 spin your eyes through this. There's an
15 environmental report, gas supply, flow diagrams.
16 And it's divided into pieces, and then markets
17 and things like that are processed by the FERC.

18 The tariff is supposed to be -- or
19 proposed tariff laid out is part of the project,
20 and that will be worth studying, too.

21 On the tariff, you have to explain
22 what it is. Is it a cost of service? Is it
23 negotiated? What are the competitive factors?
24 What studies have been made? So there's quite a
25 bit to chew up -- chew into when you get it.

1 Congress modified this because
2 people said FERC could take a very long time, as
3 it has in the past. Again, referencing my early
4 lawyer experience, the comparative hearing on the
5 ANGTS, we had 18 months of continuous hearing
6 before Congress stepped in, and it sort of got
7 monotonous going down to the FERC every day for
8 18 months and waiting your turn in line of 40
9 parties to cross-examine, and it was that -- and
10 I think that's a process no one wants to repeat.

11 So, what Congress did is said, Step
12 one, project files a complete application. And
13 that's a buzz word at FERC. The prefiling
14 process means that you've gone down, and you sort
15 of know what FERC wants, so you shouldn't have
16 problems filing an incomplete application. But
17 the word "complete" in the statute gives the FERC
18 the power to say it's incomplete so the clock
19 doesn't start running. Again, that should not
20 happen, but it has happened historically.

21 The next step is the draft
22 environmental impact statement has to be
23 completed by FERC 12 months later. And then it
24 gets really tight. The final impact statement
25 has to go six months after the draft. And FERC

1 has to be done and either issue or deny -- I put
2 issue, because that's the result we want -- the
3 certificate two months after that.

4 What that means is the FERC
5 process, by direction of Congress, is 20 months
6 long. That's pretty fast. It's really amazingly
7 fast for a project this size.

8 So there'll be parallel tracks at
9 FERC. One thing that will be happening is the
10 impact statement will be assembled and put out
11 for comment. The other is that whatever hearing
12 process the FERC will have will occur within that
13 same 20 months. And it's not only the hearing
14 process, it's hearing, briefing, and anything
15 that goes to the Commission. The Commission
16 itself has to be done within 20 months.

17 And so that's quite a tight
18 schedule. Everyone's familiar with an impact
19 statement. There have been impact statements
20 done in the past for both the pipeline and the
21 conditioning plant, and they study alternatives
22 and options. They describe the impacts. And
23 sometimes they have a very dramatic result. In
24 fact, the Northwest project came out of the
25 suggestion in the impact statement years ago that

1 the Alaska Highway route was the preferred route.
2 At the time, the only two projects that were
3 first before the Commission were an LNG project,
4 the El Paso project, and the Arctic gas project
5 across the wildlife range. The environmental
6 impact statement suggested maybe the highway
7 project was the preferred route. And, in fact,
8 Northwest filed late and got into the process
9 based on that environmental issue and succeeded
10 ultimately.

11 I've said, and my understanding, at
12 least, is that from talking to people at FERC and
13 in the project that they committed to the
14 prefiling process. For the FERC, it's important
15 just in a bureaucratic sense to be able to get
16 the resources lined up, get the budget from
17 Congress. And the date that FERC is looking to
18 is when it really has to get activated to do
19 something. And they've seen statements in the
20 Alaska press that suggest X or Y, and they get
21 excited, and then I go down and explain really
22 what's going to happen.

23 The public process at the FERC is
24 likely to be quite dynamic. Really, FERC has
25 very loose standing requirements, and anyone can

1 come in and assert their rights or complain about
2 the inadequacy of the project or that they have a
3 superior project. So, if you think about the
4 universe of people who might show up, it could be
5 the Port Authority project; it could be holders
6 of the old rights under ANGTS; it could be either
7 happy shippers, protecting what they got in the
8 open season, or unhappy shippers that didn't; end
9 users of gas; governments; California Public
10 Utility Commission; New York Public Service
11 Commission last time; Lower 48 pipelines through
12 which this gasline may flow.

13 And to illustrate, again, from
14 history how many participants, the service list
15 in the ANGTS case had, I think, 196 different
16 intervenors. And on the first day of the
17 hearing, it took a day and a half for the lawyers
18 to stand up and say who they were representing,
19 which I thought was a grand waste of time, as
20 well client money.

21 The end of the process, when FERC
22 comes out with the certificate, they just don't
23 say, Here's your certificate, go build the
24 pipeline. They'll have pages of conditions about
25 construction. They'll have their own authorized

1 officer. There'll be a notice to proceed
2 process. And as a general condition, they say
3 usually you have to commence construction by X,
4 and you have to complete construction within,
5 usually, three years. Anything that I say is a
6 general condition. It will be tailored
7 especially for this project.

8 The pipeline, when it receives this
9 certificate, will look at it and will say, Gee, I
10 like it, I can live with the conditions, or I
11 don't like it and I can't live with the
12 conditions. I -- and there's a process of
13 re-hearing. You could go back and ask the
14 conditions be clarified or that conditions be
15 eliminated or removed.

16 And then you cannot force the
17 project to take the certificate. They look at
18 the conditions, and they make a decision whether
19 they want to put their private capital into this
20 project under those conditions.

21 But the certificate and its
22 conditions are just a very critical point in the
23 timeline. I reference the fiscal interest
24 finding at 2:30. There's a list based on the
25 current LLC discussions of what the LLC will want

1 to decide before it will authorize going ahead
2 with the project. And one of them is the FERC
3 certificate. One is: Do they have all the other
4 governmental approvals they need? Do they have a
5 Canadian certificate or approval? And do they
6 have a financing plan? So, I urge you to look
7 carefully at the -- page 230 of the fiscal
8 interest findings.

9 Unhappy parties can take the FERC
10 to court, but Congress saw to that, too, and gave
11 exclusive jurisdiction to review any challenges
12 to what the FERC does in the U.S. Court of
13 Appeals for the District of Columbia Circuit.
14 The scope of review is limited, although the
15 language is somewhat curious. And the court must
16 expedite this over -- must just expedite it.

17 A couple points. One an
18 observation. This -- I believe this expedited
19 review applied to the one challenge that was made
20 to the open season order. That challenge was
21 made, roughly, in July, 2005. The FERC -- excuse
22 me, the U.S. Court of Appeals set its briefing
23 schedule a month ago. The briefing schedule
24 extends through September. So either they didn't
25 read the statute or they're the Court of Appeals.

1 I think in the case of an actual
2 challenge to the certificate they would give it
3 much faster review. The old ANGTS law had a
4 90-day requirement, 90-day filing to decision,
5 and there were about four or five challenges, the
6 State brought one. And they -- they were decided
7 in 90 days, so they can act quickly if they want
8 to.

9 What can be challenged? The
10 constitutionality of the 2004 legislation or any
11 act or permit under the authority of this
12 statute, the adequacy of the environmental impact
13 statement, or the validity of any final order.
14 And I find that curious. I haven't seen that in
15 any other statute: The validity of the final
16 order. Usually, is it unjust, unreasonable,
17 beyond the scope of authority? But they used
18 "validity," and the court will figure out what
19 that means. But the idea is to narrow the scope
20 of review.

21 At the end of the process is
22 project sanction which, again, is defined or
23 explained in the fiscal interest finding. And I
24 think it's at -- maybe at 238. Check me on that.
25 But that's when the real commitment is made to go

1 ahead with the project. That's when there's
2 enough definition to go ahead with the project.
3 You've got the FERC certificate with conditions,
4 you know what's happening in Canada, you've got a
5 financing plan, you've got shipper commitments.
6 And that's when the companies and the LLC will
7 vote, this -- commit to spending whatever it will
8 be, 15, \$20 billion. And that's sort of the
9 final make or break date. And that's, obviously,
10 a very, very serious point of commitment, and
11 from there, the project should go rolling.

12 So, when you look at various parts
13 of our contract, such as the work commitments and
14 the standard of diligence until project sanction,
15 the State's push was to get -- get it to the
16 point of project sanction, and that's go or don't
17 go at that point.

18 That is what I intended to say
19 about the FERC process.

20 Bill, do you want to take questions
21 on FERC process now?

22 COMMISSIONER CORBUS: You take them
23 here.

24 We have four questions on FERC
25 which will -- some of which came in at earlier

1 meetings. If you'd read the question, Bob.

2 MR. LOEFFLER: Sure.

3 I'll take the most legible one
4 first. Regarding potential protests during
5 public process at the FERC, how does the fact
6 that in our project the producers hold the
7 leases -- leases and refuse to sell define the
8 outcome for competing proposals?

9 Well, that is, as you know, the
10 subject of litigation, but FERC will decide,
11 ultimately, whether the project is in the public
12 interest. Is it viable as -- is it in the public
13 interest? Does it serve the public interest?

14 I expect that people who feel that
15 they are disadvantaged for competitive reasons,
16 including antitrust reasons, will bring those
17 complaints to the FERC if they haven't been
18 resolved first.

19 The FERC does not itself enforce
20 the antitrust laws, but it does decide or have
21 the power to decide whether conditions exist that
22 are antithetical to the antitrust laws. So it
23 takes into consideration or should take into
24 consideration antitrust or competitive concerns.

25 It has originally, long before this

1 project, adopted open season requirements because
2 people were concerned about the fact that
3 pipelines had affiliates and the affiliates were
4 getting preferred access to space on the
5 pipeline. That's where the whole open season
6 idea came from, and as I've said, that was loaded
7 with a lot more detail for this project.

8 But unless someone can make a
9 successful case at the FERC that there is some
10 serious antitrust problem with the arrangements
11 that exist, despite the fact that there are open
12 season requirements, unless they can make that
13 case, a competing project would have a very
14 difficult time.

15 A competing project would have the
16 right to make its case to complain either that
17 there's a violation of the antitrust laws, but
18 they'd have to prove that or provide substantial
19 proof, or they could even make the case that
20 their project is a better project; and,
21 therefore, the project before the FERC should be
22 denied in favor of the better project. Or they
23 could argue that something should be done to
24 change the proposed project to accommodate or
25 solve the -- their particular problem.

1 For example, if someone had a small
2 LNG project, they might come to the FERC and want
3 some arrangement that would accommodate -- or a
4 better arrangement that would accommodate an LNG
5 project. And FERC would have to decide what the
6 right public interest balance is. There's no
7 question they have the right to make their case
8 at the FERC, No. 1. No. 2, that they can raise
9 competition and other issues. But the fact that
10 they don't have the gas, unless there's some real
11 competitive problem, is going to be a major
12 obstacle, because FERC likes to leave it to the
13 market. In the last ten years or so, that's
14 become a dominant theme. Who can line up
15 shippers? Who can get financing? Who can build
16 the project?

17 Since I didn't know who asked that,
18 I --

19 Next question: Since most North
20 American gas is sold as a commodity not why --
21 why not have a common carrier rather than a
22 contract carrier gas pipeline?

23 I guess you could direct that to
24 Congress.

25 The open season requirements are

1 philosophically in the same direction as common
2 carriage. And, indeed, when you went first to
3 the unbundling of the commodity gas from the
4 transportation service and forced it into two
5 affiliates, you were moving sort of in that
6 direction. But the difference -- technical
7 difference on contract carriage, if a shipper
8 comes along late, let's just say later in the
9 process, and there's not enough capacity to
10 accommodate the lately arrived shipper, under a
11 common carriage scheme, you would prorate the
12 capacity among the new and the old. Under
13 contract carriage, the people who get the
14 capacity first have superior rights.

15 And I would think there's a
16 connection in the minds of the regulatory people
17 between the idea of letting the market decide
18 what project can be viable and the way modern
19 pipelines line up the shipper commitments. And
20 if you're going to disturb those shipper
21 commitments, you're sort of interfering with the
22 market process.

23 But Congress has not seen fit to
24 make them common carriers, and FERC has not done
25 more than I've said. It tries -- it tries to

1 avoid discrimination, because that's its
2 statutory charge under the Natural Gas Act, but
3 it does not impose common carriage.

4 Are the oil companies still
5 challenging some of the provisions won by the
6 State in rule 2005?

7 There is a court challenge. It is
8 by the oil companies. It pertains to one aspect
9 of the rule. I recollect what the one aspect is,
10 FERC said you can come in with your application,
11 but if we're not satisfied that there's
12 sufficient expansion capacity for the future, we
13 can order physical changes in the project to
14 accommodate future shippers.

15 The oil companies have seen fit to
16 challenge that. My prediction is that it's a
17 loser. I believe it's a loser because, as long
18 as I can remember, upheld by the Supreme Court,
19 FERC has been given the right to take a project
20 that comes into it and make changes to it.
21 That's part of its job. If there's something
22 that doesn't serve the public interest, it can
23 change design constraints, engineering
24 constraints. It can change tariffs. That's the
25 process at the FERC. That's the game at the

1 FERC. And there's court authority upholding
2 that.

3 I think from the sponsors' point of
4 view, they're worried that they'll spend several
5 hundred million dollars getting ready, getting to
6 the FERC on engineering and field studies, and
7 then they'll have a design change ordered by the
8 FERC which will cause them to lose time and money
9 because they have to re-engineer their project.
10 But as I understand the law, and I'm not a
11 prophet here, but the law is distinctly against
12 the companies, but they've picked that one issue
13 and gone on.

14 Next: It is suggested that we take
15 comfort in the 2000 FERC regulations, yet the
16 terms of the contract seem to weaken these
17 protections. The presumption of rolled-in rate
18 setting seems to have been taken back to an
19 incremental methodology. Also, the producers are
20 currently challenging part of the FERC rules in
21 court.

22 Well, to answer the second half. I
23 do not think the assumption of the first question
24 is correct. There are -- nothing in the contract
25 is meant to disturb FERC's requirements in terms

1 of a mandatory expansion and how they would
2 address it. There is some language in one of the
3 three rights of expansion. And -- and I'm
4 jumping ahead of my next talk. But what you have
5 in the contract are three -- what you have in the
6 law and the contract combined are three different
7 ways the pipeline can be expanded. One way is
8 voluntary expansion. The pipeline decides it's
9 in its business interest to expand. Perhaps
10 shippers come to it and say they've got big new
11 finds and they want space and there's not enough
12 space on it. So that's just voluntary. That's
13 at the discretion of the project.

14 In the 2004 legislation, FERC was
15 given, for the first time, the right to order an
16 expansion. And then the -- in the contract, on
17 top of that, we've created a right to
18 State-initiated expansion, which I'll save for
19 later. And I don't believe that we've weakened
20 those protections, but I'll look at that again
21 in -- when I get to expansion tomorrow.

22 In Monday's session, my partner,
23 Brad Lui, quoted from 18 CFR Section 157.37, in
24 which the FERC stated that: In considering any
25 application they would consider the extent which

1 the proposed project had been designed to
2 accommodate the needs of shippers who make
3 conforming bids in the open season and might
4 require changes in project design necessary to
5 promote competition and offer reasonable
6 opportunity for access to the project.

7 Since this section of the
8 regulations is the subject of the pending
9 producer appeal from FERC's orders and may be
10 eliminated if the producers win that appeal,
11 shouldn't the fact that this appeal was pending
12 have been disclosed to us in the slide?

13 I disclose it now. I mean, I'm
14 sorry if it wasn't in the slide, but I didn't --
15 I -- Brad and I -- I was flying back as he was
16 flying out, and I didn't have a chance to look at
17 that. We're not hiding anything, as I've said.
18 I think that's a low likelihood of success.

19 Those are the questions we have.

20 You have another one?

21 COMMISSIONER CORBUS: We have about
22 ten.

23 MR. LOEFFLER: Okay.

24 It's like a quiz show.

25 I indicated that the partners have

1 indicated they will participate informally in the
2 prefiling process. What exactly does that mean?
3 Is it a commitment made under the contract? Will
4 an informal process really save time?

5 It is -- I have to check the
6 contract on that. I know we talked about it. I
7 don't know if it's a commitment made in the
8 contract. I'll just have to check that.

9 I was told by the FERC people that
10 they are already talking to the producers, and
11 I've heard the same thing inside the contract
12 negotiations. And I will check whether we have
13 embodied that in the contract or not.

14 But that's my information, what
15 does it mean. And that's what it means.

16 Would an informal process really
17 save time?

18 The experience of the industry is
19 that it does save time, and I don't see any
20 reason why it would add time.

21 What is the difference in the level
22 of protection for the State between tariff rates
23 versus negotiated rates?

24 Well, the way negotiated rates --
25 the way rates go is you can have -- you always --

1 the pipeline is always required to offer a
2 recourse rate, which is a rate based on the cost
3 of service in the traditional way. And the
4 theory of the FERC has been that if you don't
5 like what's being offered to you in negotiation,
6 you can go to the recourse rate. The -- it sort
7 of depends on the deal that's offered. Those
8 negotiations haven't occurred. The advantage of
9 a negotiated rate is that you can have it
10 designed to meet your needs a little bit. Or a
11 lot.

12 The disadvantage of a negotiated
13 rate is you sometimes have to give up your right
14 to protest the deal that you negotiated.

15 So, there's the tradeoff. You
16 negotiate a rate that you like, but it's common
17 to limit or preclude challenges to the rate you
18 negotiated by the party who signed the deal. So
19 that's the difference.

20 Mr. Loeffler discussed FERC
21 regulation on the basis -- rather, excuse me, on
22 the midstream line, the so-called mainline under
23 the contract. What about FERC oversight of the
24 GTP or the feeder lines?

25 Is there a possibility that FERC

1 will not regulate these upstream facilities?

2 Please explain 8.1, 8.3 RCA
3 exclusive indemnification.

4 I'm going to take part of this, and
5 I am going to spend some time. I want to go to
6 8.1 and 8.3, walk you through the RCA clause.

7 I think there is a very sound basis
8 for believing the GTP will be a regulated
9 facility. I'll start with the fact that Order
10 2005 and 2005(a) impose open season requirements
11 on the GTP, on the treatment plant. That was a
12 point we made on our petition for rehearing, and
13 when I talked to the FERC staff, they said, of
14 course, it's just another piece of pipe as far as
15 they're concerned. And they extended their
16 jurisdiction to it in the important open season
17 requirements.

18 We've analyzed, as best we can,
19 the -- a gas transmission pipeline's upstream of
20 the GTP in the mainline and looked at FERC
21 precedent and talked to Lukens Energy about Lower
22 48 precedent. But for everything we know today,
23 those are part of the system. They are not -- do
24 not constitute any definition of a gathering
25 line. FERC's jurisdiction excludes gathering

1 lines. And we feel pretty solid that they will
2 be regulated by the FERC, and that's the
3 expectation that the contract states.

4 I'm going to take the RCA clause,
5 which takes a fair amount of time tomorrow, so
6 I'm going to defer the rest of that.

7 Next: FERC was mandated by
8 Congress to make provisions for expansion of the
9 pipeline to accommodate future needs, and they
10 came out with a final rule on 2/9/05 establishing
11 requirements governing open seasons for expansion
12 capacity. 8 point -- Article 8.7(a)4(h), page 86
13 says, Article 8.7 is effective unless FERC
14 determines that any of its provisions are
15 contrary to law. If a FERC issues a certificate
16 on a basis different than the expansion proposal,
17 then the project entity shall reject the
18 certificate unless any such difference is minor
19 or all members vote otherwise.

20 Could this keep another open season
21 from happening?

22 The question and the predicate
23 don't work. But the answer is no to the question
24 that was asked.

25 Open season requirements exist --

1 well, let me change that. What Congress designed
2 was open season requirements, and if I remember
3 this correctly, except for a mandatory expansion.
4 It said -- and the FERC order, I believe,
5 captures this, I'll double-check it -- that the
6 open-season requirements apply to anything the
7 pipe does unless it is ordered by the FERC to
8 expand. So the open season requirements apply to
9 a voluntary expansion, but not to a mandatory
10 expansion.

11 And the reason for that, if I
12 remember the statute correctly, is the statute
13 said, this is a special right we're creating,
14 this new power, mandatory expansion, and we want
15 the person who filed the petition at the FERC for
16 the mandatory expansion to commit to the
17 expansion. You're the guy who made the trouble.
18 You have to accept the capacity, as I recall,
19 within a period of time. It may be 90 days or it
20 may be a year after the final expansion order
21 comes out. So, Congress drew a distinction on
22 the open season requirements.

23 So, I'll think about this some
24 more, but I don't see where -- and then we
25 created this third expansion right. But since

1 the expansion certificate comes after an open
2 season and our special expansion provision
3 provides for an open season, I don't see how this
4 new section would frustrate an open season. But
5 there -- there may be something more that I'm
6 missing there.

7 FERC also proposed rolled-in
8 pricing for any expansion. There's no commitment
9 in the contract to use rolled-in pricing. Could
10 the producers ignore this in their application to
11 FERC for expansion?

12 No, I don't think you ignore the
13 law. I think you do that at your peril. The law
14 is on the books. They have to overcome what FERC
15 said about rolled-in pricing in the open season
16 orders. They could try for an exception to a
17 policy, but they can't ignore the policy. It's
18 on the books.

19 And one of the interesting things,
20 I think, in choosing what issues they chose to
21 file a court appeal on, they did not challenge
22 the presumption FERC established for rolled-in
23 pricing. That's not an issue on the appeal, so
24 they left that alone.

25 I think they left it alone. I

1 suspect they left it alone on the basis that's an
2 issue for another day. We don't know what we're
3 talking about on an expansion until one is
4 presented to the FERC in 10 or 20 or whatever
5 years.

6 Nothing in the contracts shows any
7 inclination to be friendly towards expansion.
8 Silent on voluntary expansion. Guidelines are
9 hard. No incremental schedule. Please comment.

10 I sort of have said this three
11 times. There are three ways that expansion can
12 occur, and we did not -- and I think it would
13 have been a mistake -- incorporate in the
14 contract everything that the current regulations
15 provide. You have to have some respect for the
16 body of existing law as it stands.

17 I thought that by adding to
18 statutory mandated expansion and the possibility
19 of voluntary expansion, which is addressed in the
20 LLC document, how that occurs, and then adding to
21 it a third category of expansion rights, we were
22 friendly towards expansion.

23 How can the interest of the Port
24 Authority be protected under FERC and open
25 access? If Port Authority has a viable project,

1 how can they bid in gas under FERC?

2 Again, we've touched some of this.

3 The Port Authority, like anyone else who wants to
4 ship, can bid for that intrastate shipment rate
5 capacity based on that intrastate shipment rate
6 in the open season. And -- and if they succeed
7 in their bid, then they have the right to ship
8 gas in state to the point they take it off to a
9 lateral that would be regulated by the RCA. But
10 they're not precluded in any sense from bidding
11 in the process. And I'll have to check but I
12 know in urging the need for a separate intrastate
13 rate in the open season process -- and remember,
14 we got that, there was talk about that open
15 season intrastate rate would be evaluated
16 separately than the bids for the long-haul rate.
17 But I will check that.

18 It says: The producers have rights
19 to get their new gas into a pipeline as compared
20 to new finds by the pipeline owners. Oh, here's
21 the rest, sorry. That was the second half of the
22 page.

23 Commissioner Menge gave an example,
24 maybe incorrect, of the company that finds gas
25 and must wait 20 years under open season rules to

1 access the pipeline. Will independent producers
2 have rights to get their new gas into pipeline as
3 compared to new finds by the pipeline owners?

4 This has some complexity to it. As
5 I've said, anyone can bid in the open season.
6 You, depending on the rules that are established,
7 may not even need to have gas. You're buying
8 transportation rights. That's what the open
9 season sells you, transportation rights on the
10 pipeline.

11 A second fact is that right now
12 there's not enough gas to fill the pipeline for
13 its designed capacity. So, we have this sort of
14 schizophrenic approach to this. On the one hand,
15 everyone says there's not enough gas known to
16 fill the pipeline, and on the other hand, people
17 are saying they're going to be precluded from
18 getting on the pipeline.

19 My point -- one of my points is
20 that if I am holding excess capacity, meaning I
21 signed up for 20 years, I have gas for 15, and a
22 third company comes along that -- or a fourth or
23 a fifth, that has found gas and I haven't found
24 gas, I'll be delighted to release that capacity.
25 In some cases I have to release that capacity to

1 the person who has gas, because I don't want to
2 pay a reservation charge for my capacity when I
3 have no gas going through it. That's -- that
4 doesn't make economic sense.

5 If, in fact, all the capacity is
6 used, meaning people signed up for it, they have
7 gas to fill it for its whole term, that whole
8 term is 20 years, that's the case where the
9 independent shipper -- potential independent
10 shipper can -- what -- what he would do, if he or
11 she were smart, is they would go to the pipeline
12 and say, I'm going to go to FERC and, you know,
13 file a mandatory expansion petition unless you
14 tell me you're going to build some capacity.
15 I've got the gas to ship. You're holding the
16 capacity back. What are you doing?

17 And I know in the legislative
18 debate and since, the major North Slope producers
19 have said that that expansion -- mandatory
20 expansion right will never be used because it's a
21 club that exists at the end, and as long as it
22 exists, the pipeline will negotiate. Time will
23 tell on that.

24 But in the -- again, in the
25 hypothetical, where there truly is not an ounce

1 of unused capacity on the project, then it
2 would -- A, it would be in the project's economic
3 interest to expand; and, B, you could invoke the
4 mandatory expansion rights at the FERC and go
5 through that process.

6 I want to make another point about
7 expansion open seasons which, I think, has been
8 missed in some of the debates. If there's an
9 expansion open season, nobody is entitled to that
10 expansion capacity; not the pipeline, not the
11 affiliate, not the independent.

12 The person who should win is the
13 person who makes the most successful bid, the
14 highest-value bid in the expansion open season.
15 So, we -- we talked informally: Is there a way
16 that you could make sure that the expansion
17 capacity is reserved for independents?

18 If you do that, you run smack into
19 the problem that the open season is supposed to
20 be nondiscriminatory. So, it's supposed to
21 evaluate all bids that come in on an equal basis.

22 So, unless you create a
23 preferential right, which would seem to violate
24 the principle of nondiscrimination in an
25 expansion open season, it would seem that the new

1 shippers would have to take their chances against
2 the affiliates, but they have the opportunity to
3 be judged fairly and nondiscriminatorily on their
4 bids.

5 Page 238 of the fiscal interest
6 finding indicates that any single member of the
7 pipeline LLC can veto the project at the moment
8 of project sanction. Please explain the benefits
9 of such a veto power.

10 Well, in multi-company projects
11 we're depending on the credit of three or more
12 companies, the benefit is -- I don't know if it's
13 a benefit, it's just a neutral statement -- you
14 want everyone behind the project. That's the
15 benefit. And you cannot -- as I've said before,
16 this is the time when the huge financial
17 commitments are made. And you can't force people
18 to invest their capital. If company X or company
19 Y at that point decides the project isn't viable,
20 then a number of things could happen, one of
21 which, theoretically, is the project could go
22 ahead with the other companies and you could
23 bring in a new partner. But you -- the benefit
24 is just it protects each investor's right to make
25 a sound economic decision on whether the project

1 is viable at the time when they have all the
2 facts and permits before it.

3 There's one question on 8.6 on
4 previously used assets. I'm going to just defer
5 that and take it up, I promise, with 8.6 and 8.7.

6 Will rolled-in tariffs be
7 applicable for expansions? Again, we should
8 check the text, but as I recall, there's a set of
9 expansions that it's not applicable to, and to
10 every other one, it's presumed to be applicable.

11 Any more questions?

12 COMMISSIONER CORBUS: We're out of
13 questions, and it's a good time for a break.
14 Let's take ten minutes, please.

15 [Break]

16 COMMISSIONER CORBUS: Our speaker
17 for the remainder of the day will be Bob
18 Loeffler. Before he comes up to the podium, I
19 just -- a couple things I wanted to --
20 announcements to make.

21 No. 1, yesterday there was a
22 question or a request for the list of all the
23 individuals and organizations that signed the
24 confidentiality agreement, and there is such a
25 handout located on the table out in front of the

1 room for those that are interested.

2 No. 2, we've had a slight
3 confusion, and the PowerPoint that -- the second
4 PowerPoint that you have before you, which
5 Mr. Loeffler is going to follow, is slightly
6 different from that which is going to appear on
7 the screen, and a revised PowerPoint will be
8 delivered to you sometime during the presentation
9 to -- this afternoon.

10 Mr. Loeffler is going to briefly
11 close off on the EIS process and project sanction
12 and is going to spend most of his time on
13 discussing the contract provisions.

14 Mr. Loeffler.

15 MR. LOEFFLER: I want to go back on
16 one point that I checked over the break.

17 The open season regulations, by
18 their text, apply to any initial open season and
19 any voluntary expansion. They do not apply to a
20 mandatory expansion. That's the line the FERC
21 drew. And I believe the reason was -- is what I
22 stated, that the mandatory is like one party
23 initiates and they want to hold one party to that
24 commitment. But that is how the regulations
25 divide themselves today.

1 I -- I see the topic was not only
2 the FERC process, but the EIS process, and
3 project sanction. I -- I have touched upon
4 those, I think, in sufficient detail. But let me
5 spend a minute or two more in case I didn't.

6 The NEPA process is any major
7 federal action affecting the environment, calls
8 for the preparation with environmental
9 assessment. And that statute was adopted, I
10 believe, during President Nixon's presidency.
11 And there's a lot of law developed. But it's a
12 way of making sure that before federal regulators
13 take any action, that they know and understand
14 the environmental consequences of the action.

15 The law that has developed is that
16 NEPA is generally not regarded as a substantive
17 requirement but is a procedural requirement. So
18 there is a D.C. circuit case, indeed, in the
19 Beaufort Sea lease sale involving the State of
20 Alaska where the court, then said -- this was
21 about '79 or '80 -- that the environmental -- as
22 long as you know what the environmental
23 consequences are and have assessed them, you do
24 not have to choose the best environmental
25 outcome.

1 So it's really a way of informing
2 the regulators, but not dictating the result.

3 The -- the way it's done is the
4 proposed project is put out -- usually the
5 federal agencies have some staff, but they'll
6 hire a contractor to do it. And it really is a
7 very long document that looks at the
8 environmental consequences. And the ones I've
9 seen include socioeconomic consequences. And,
10 indeed, we used it early in the '80s to force an
11 assessment of alternatives or the size of a
12 conditioning plant and some petrochemical options
13 for the ANGTS, originally.

14 But it looks at economic
15 consequences, environmental consequences,
16 socioeconomic consequences, and then comes up
17 with a list of mitigation measures. And you need
18 a fair degree of project definition, because you
19 can't suggest that on mitigation that you should
20 avoid a particular area or not cross a river or a
21 stream or go a different way through a mountain
22 or go underground or overground unless you know,
23 basically, where the project is going. So that's
24 what's involved in the environmental assessment
25 process.

1 Typically, there's a public process
2 connected with that also, and then there's this
3 draft environmental impact statement, and my
4 office is filled with them, but they are hundreds
5 and hundreds of pages for a project like this.
6 And then there'll be a public comment period.
7 And then they typically -- not always, but
8 typically respond to the comments in the final
9 impact statement. So, you'll sometimes have it
10 at the end of the draft -- rather, at the end of
11 the final impact statement, a list of every
12 significant comment. Sometimes they're grouped
13 in their response to those comments.

14 So it's a way of involving the
15 public, an environmental assessment, making sure
16 that an environmental assessment occurs. There's
17 no way of skipping it on a project this size.
18 The environmental reports that were done for the
19 ANGTS are 20 years or more out of date. There's
20 some value in them, but I -- I wouldn't
21 overestimate the value.

22 And it's important that Congress
23 establish a deadline of 12 months and 18 months
24 to get the job done so as not to slow the final
25 permitting of the project.

1 I referred also to project
2 sanction, and I -- I was correct. The -- it's
3 page 238 of the fiscal interest finding, and I --
4 I'd spend a moment more, but it is the standard
5 corporate way of deciding how to make a big
6 decision.

7 Now, you may think that it's a big
8 decision to spend \$200 million on front-end
9 engineering and design or another \$100 million
10 on the studies and consultants and whatever that
11 go to file a FERC application. And those are
12 steps along the way, and you'll hear more about
13 those, I think, from IPA. The big decision, the
14 sort of decision to go to war or make the
15 investment is the project sanction decision. It
16 has different names in different companies. But
17 it's a board of directors' level decision.

18 And, really, it's almost a two-step
19 process when you think about it for this project.
20 You take Exxon or BP or ConocoPhillips, now each
21 have made a decision internally, evaluating all
22 the permits and the financing and the engineering
23 and the risk profile and the market studies, that
24 they want to direct their individual member of
25 the -- say, the pipeline LLC to vote to go ahead

1 with the project. So, in a way, there will be
2 two sets of project sanction decisions, one made
3 internal to each company and then a final one
4 made when they -- in the context of the LLC, when
5 they go ahead and they vote to go ahead.

6 I really think the description on
7 238, and I didn't write it, is a very good
8 description of the project sanction process, as
9 far as we can see it today.

10 So, I close off the first
11 presentation with those additional comments.

12 Now, on the fiscal contract
13 presentation, as you know, that's scheduled to go
14 today and tomorrow and, in some respects, days
15 after that, and some topics have been covered
16 already. I -- I had a slide prepared, but I
17 don't think it made it up here. Oh, it did.
18 Miracle.

19 That's the -- just the table of
20 contents of the fiscal contract. And when you
21 look at it, in one sense, every part of the
22 contract has some fiscal consequence. But when
23 we're talking about the fiscal terms of the
24 contract, we really start with the overall fiscal
25 stability covenant, Article 11, and then it goes

1 logically: Royalty payments, tax payments,
2 payments with gas instead of tax, cash. A term
3 you're going to hear a lot about: PILTS,
4 payments in lieu of production taxes or payments
5 in lieu of taxes, a PILT. Then various payments.
6 So you look at the sequence from 11 through 22.
7 22 is called the waterfall, which is how the
8 State gets paid and how the State pays and what
9 happens if the State doesn't pay.

10 11 through 22 are the core of the
11 fiscal terms of the contract. And Dan Dickinson
12 is preparing materials and will cover those
13 starting tomorrow.

14 I am going to talk about,
15 principally, the nonfiscal terms. And what I've
16 done, if this works, is I've grouped a number of
17 articles together. Because, for example, the
18 first subject I'm going to talk about is term,
19 termination and withdrawal, and there's a sort of
20 connection between how long it is and how you get
21 out of it. And, hopefully, we'll cover
22 everything.

23 Now, I know that work commitments
24 and Alaska hire and, I'm told, Point Thomson and
25 capacity have been covered already, so I don't

1 propose to cover those under the theory that once
2 is enough. But if there are questions, we can
3 take those up.

4 The other point is there are some
5 illustrative parts, attachments to the contract,
6 and they have a certain hierarchy within the
7 contract, but I'll get to that when I get to it.

8 So, here we go.

9 The qualified project description,
10 which is Article 4, is a term of the contract
11 that really fits into the Stranded Gas Act.
12 Section 43.82.100 requires there to be a
13 qualified project plan and, within that, a
14 qualified project. And so what Article 4 does,
15 and it doesn't do much, is it lists the main
16 components of the project.

17 You'll notice at the bottom that it
18 says: A potential pipeline from Alberta to
19 Chicago. No one knows exactly what's going to
20 happen there. A lot of gas will be coming into
21 the Alberta hub. As you heard Pedro say the
22 first day, I believe, we've modeled the economics
23 on gas going to Chicago or gas going to Alberta
24 or a combination of the two.

25 There is various ways that gas

1 could be taken out of Alberta, if not sold at the
2 hub, to various places in the Lower 48. And I
3 believe the project has made a decision that
4 wherever possible they're going to use existing
5 pipe rather than build new pipe. Because there's
6 a lot of spare capacity south of Alberta, and it
7 makes sense to use the spare capacity, provided
8 you could get decent economic terms.

9 The second slide says, essentially,
10 what I just said, but adds the important point
11 that the qualified project plan will be amended
12 and brought up to date once a year as the project
13 develops. And I made reference to the new
14 project summary that was filled -- excuse me, was
15 filed with the State on May 10th and that we're
16 going to make available.

17 Now, let's get to a major element.
18 The State ownership -- this is the misnomer of
19 calling 11 through 22 fiscal, certainly the
20 amount of pipe the State will own is -- is fiscal
21 in some sense, but we had to divide it some way.

22 There will probably be a series of
23 LLCs as the legal vehicle to own each little
24 piece of pipe. And there will be the mainline
25 LLC. The gas treatment plant may be in that LLC

1 or may be a separate one. There will be one for
2 each of the upstream feeders. In Canada, the
3 legal structure might be different just because
4 of Canadian law. And, so, when you look at the
5 definitions in the contract and you look at the
6 ownership provisions, you'll see they're broken
7 up by pieces.

8 The second point is important:
9 Each LLC will have an LLC agreement, which is --
10 we're negotiating the master agreement, really,
11 for the mainline LLC, as we speak. It's almost
12 done, but there are still some issues there that
13 we're trying to iron out in the next week or so.
14 One of my partners is working hard on that. But
15 they each have a governance document which sort
16 of implements the general concepts that are in
17 the fiscal agreement, and they have voting
18 provisions, and they have withdrawal provisions,
19 and they have financial contribution provisions.
20 But as I've said, the mainline one is intended to
21 be the model for the others, so everyone is
22 spending a lot of time on it.

23 Here are the 20 percent pieces.
24 And what does 20 percent mean? Generally, the
25 idea is to match up the amount of gas you have

1 with the amount of pipe you have, even though
2 legally owning 20 percent of the pipe doesn't
3 give you the right to 20 percent of the shipping
4 rights. So it's an economic matchup, not -- not
5 a legal matchup. And the contract, Article 7,
6 provides: The State shall own 20 percent of the
7 treatment plant; the pipeline in Alaska, which is
8 called the mainline; the pipeline from Alaska to
9 Alberta, meaning to the Alberta hub; and a
10 liquids plant if located in Alaska.

11 In terms of these other pipelines,
12 and these are existing units, the State is going
13 to own a percentage of those that matches the
14 amount of State gas that will flow through those.
15 And because royalties aren't the same on all of
16 those, the percentage of State gas won't be the
17 same on all of those. And the time that you will
18 measure what your percentage is, you'll say: How
19 do I know? You know, they're very -- we could do
20 an estimate today. That doesn't mean anything.
21 We don't know what -- how much gas is coming out.

22 When the legal entity is formed for
23 each of those transmission lines, like a Point
24 Thomson line or a Kuparuk or whatever, when the
25 legal entity is formed, the State percentage will

1 be determined.

2 There may be or we hope there will
3 be a pipeline to transport gas from west of the
4 Kuperuk River boundary, and really we're thinking
5 of NPR-A -- and it will be -- we have the right
6 to acquire -- the requirement of requiring -- of
7 acquiring an interest in the transmission
8 pipeline if it's sanctioned prior to the
9 commencement of commercial operations.

10 After that point, we have an option
11 to acquire. In the one case, we're in the
12 system. In the other case, we have an option to
13 take a piece.

14 We wanted to have some sort of
15 temporal limit rather than have an unconditional
16 obligation, so we picked that time.

17 The same idea applies to a new pipe
18 or acquired pipe from Alberta to the Lower 48.
19 Remember, we don't know if there's going to be
20 such a pipe. Again, we don't know how much State
21 gas would be going in that pipe. Since there's
22 one theoretical possibility that the State sold
23 all its gas in Alberta, why should it be
24 obligated to take a piece of pipe south of
25 Alberta if it's not shipping any gas south of

1 Alberta?

2 I can't say whether that's likely
3 or not, but this gives us the right to have a
4 piece of that pipe, you know, measured up against
5 the expected throughput of State gas on that pipe
6 at the time that legal entity is formed.

7 The State is also obligated to
8 maintain its ownership for the pieces of pipe
9 that are listed there in the treatment plant
10 until the State has executed a binding precedent
11 agreement to reserve capacity. And the
12 implication of that -- but this will depend on
13 the final LLC language -- is that the pipe -- the
14 State can get out of its pipe after that time.

15 In the case of the Alberta to Lower
16 48 pipe, the language reads a little differently.
17 Because we don't know whether we want to be in
18 that pipe. We don't know whether we're going to
19 be shipping in that pipe. So, if we don't
20 execute a shipping agreement for that pipe, we're
21 out of it. So that could expose us to some
22 planning costs, our share of planning costs, but
23 not the actual cost of constructing the pipe.
24 Because, remember, the open season, when you make
25 the binding agreement, is before the

1 construction.

2 The general idea, to conclude that
3 section, is that we wanted to measure up our
4 throughput and our share of the pipe, which is
5 the best place to be economically.

6 You might say: How did you get to
7 20 percent? Well, two things were negotiated,
8 and this may have been covered already.

9 There was, of course, what
10 percentage the tax gas would be, that's 7.25
11 percent, and what percentage the royalty would
12 be. And I think Dan will say, and it's true,
13 that there were efforts made but rejected to
14 modify the royalty percentage. The royalty
15 percentages are what they are under the leases or
16 are what they will be under the leases. But if
17 you add it up today, it comes out to 19 -- 7.25
18 for tax gas, and then you add the various
19 royalties, and it's 12-something. So you come
20 pretty close to 20 percent.

21 So, the negotiation of royalty and
22 tax percentages of gas and percentages of the
23 pipe aim for the same objective.

24 The contract is effective on a date
25 when it's executed by all the parties and that's

1 after the Legislature gives its blessing. And
2 the term commences on the effective date, but for
3 the gas provision ends 35 years following the
4 commencement of commercial operation of the
5 pipeline.

6 And, again, the fiscal interest
7 finding addresses the reasons for that term, and
8 I believe other people have. If not, I can get
9 into it a little bit.

10 There are exceptions for the --
11 essentially the oil provisions. There are three
12 exceptions and they're given here. And it is not
13 a typo that one of these ends December 2036 and
14 one ends December, 2035. For some reason, maybe
15 because of the difference in time when those were
16 negotiated or something, those are literally what
17 the contract provides.

18 And the SCIT one is exactly as
19 stated there.

20 But there was a lot of a -- a long,
21 long discussion extending over months, if not
22 years, on whether fiscal certainty would be
23 extended to oil, and if extended to oil, what the
24 right term of coverage was. And the oil
25 provisions kick off on the effective date and,

1 last, a defined term.

2 The gas provisions kick off on the
3 effective date, but the term is measured from the
4 commencement of commercial operations, which is
5 the language in the statute. So that 35 years
6 goes from the commencement of commercial
7 operations, which is some time out, plus however
8 long it takes to get to the commencement of
9 commercial operations. But in no event is the
10 term exceeding 45 years.

11 There can be force majeure events;
12 acts of God, acts of law, strikes, epidemics, all
13 sorts of Biblical things. And they can extend
14 the term, but not beyond 45 years.

15 How can the contract be terminated?
16 There are various ways. Again, work commitments
17 have been described, I believe, by Pedro. And if
18 the State believes that the participants, which
19 means the companies, have failed to advance the
20 project diligently, the project sanction, the
21 State can bring a termination claim within the
22 arbitration process, and the contract can be
23 terminated if the State wins its claim, and I'll
24 get into some of that.

25 There are still some grounds for an

1 administrative termination, which is triggered by
2 the -- an action of the Commissioner of Revenue,
3 and then all of the parties could agree.

4 There are other circumstances of
5 withdrawal as opposed to termination, and I'll
6 get into those.

7 The standard that the State would
8 have to meet to terminate the contract is it has
9 to show by clear and convincing evidence that a
10 participant failed to diligently advance the
11 project as may be prudent under the circumstances
12 resulting in a material adverse impact on the
13 project.

14 Sounds like a lot of lawyer work.
15 It took months to get a work commitment clause.
16 We tried all sorts of different language and
17 standards. This was a hotly negotiated clause.
18 And, of course, the starting position of the
19 companies, or at least some of the companies, is
20 that they did not want to commit to a work
21 commitment of any kind because they said there
22 were too many variables and unknowns.

23 The State persisted in its effort
24 to get a work commitment clause, and we worked
25 hard on the concept of diligence, and we also

1 wanted consequences on the project. There was a
2 thought at one point that we rejected, that the
3 consequences should be on the State as opposed to
4 on the project. But, really, what we're
5 concerned about is the project getting delayed.
6 And so we came up with this language.

7 This is submitted to arbitration
8 and tomorrow you're going to hear about the
9 arbitration or dispute resolution process.

10 There was a lot of back and forth
11 about what the tribunal has to look into or
12 should look into in making its decision.
13 Remember, we're dealing with an arbitration
14 tribunal composed of three neutral arbitrators.
15 So a lot of language about burden of proof, clear
16 and convincing evidence has limited value in --
17 in my mind because you're not talking about a
18 jury trial. You're not talking about a judge
19 instructing the jury they've got to prove
20 something beyond a reasonable doubt. I -- but
21 there is -- it does have some value, but
22 arbitrators, in my experience, sort of look at
23 the overall result. And, yes, we negotiated
24 terms it's had to look at. What are the causes
25 of delay? The point about errors in judgment was

1 that it is common to make mistakes in building a
2 very large project. Those alone are not a cause
3 for termination. The fact that there is a
4 presumption that the contract continues is, in
5 fact, what we believe arbitrators would do
6 anyway. They don't likely upset contracts.

7 When you invoke or when the State
8 invokes the Article 26 procedures under the work
9 commitments clause, there is no informal step of
10 trying to work things out. Under the -- any
11 other dispute with, again, a few exceptions,
12 there's an informal step when a party notices a
13 dispute and the party says, let's get senior
14 representatives together to see if we can solve
15 this. We felt that if the State were going to
16 take the serious step of terminating the
17 contract, there was no point in wasting time with
18 the amicable step, amicable resolution, which
19 would have added three or four months to the
20 process.

21 The only issue is whether clear and
22 convincing evidence is presented, and it will be
23 a yes or no vote. It's not a maybe. It's not an
24 explanation. Yes or no.

25 And that will be made public.

1 If the State starts one of these
2 termination procedures, other participants have
3 the right to suspend work without penal --
4 without any penalty pending the resolution of a
5 termination procedure. And, again, from the
6 company's point of view, the idea was that
7 termination or the start of a termination process
8 means the State is very, very unhappy. It's a
9 very serious step, and they want to be able to
10 pull back and litigate it to conclusion. And
11 litigate to conclusion is within a defined period
12 of time.

13 They do have the right to cure
14 whatever the deficiency is, and these are the
15 time periods. If they don't send a notice to
16 cure, the contract terminates, I believe, after
17 60 days.

18 If they start a tour, they have 60
19 days to make a serious effort to cure whatever
20 the State problem was that led to the termination
21 notice. I'm going to come -- I'd just note that
22 there is administrative termination, and I'm
23 going to go on to something else, and then it
24 comes at the end of this PowerPoint.

25 Consensual termination speaks for

1 itself.

2 One thing that I think has been
3 overlooked is Article 31, which talks about
4 withdrawal rights of the companies, and that's
5 who a participant is. That's a defined term.

6 The companies insisted they have in
7 all their contracts the right to withdraw from a
8 project, and we picked the time as prior to the
9 execution of a precedent agreement. If a company
10 withdraws, they lose the fiscal certainty under
11 the contract. So, that's a pretty serious step.

12 After the open season, it gets even
13 more serious. If a company withdraws after the
14 open season, they have to leave behind their
15 interest in Alaska and their interest being not
16 only pipeline interest, but their interest in any
17 gas leases or units they have that are subject to
18 the protection of the contract. That's that
19 Exhibit D to the contract, which lists all the
20 leases. And they lose fiscal certainty.

21 Now, they can leave it behind by
22 selling their interest, but if -- if they
23 withdraw after the open season, they're, in
24 essence, withdrawing from Alaska and leaving
25 behind whatever they have. May get some value

1 for it; they may not.

2 So, that is a pretty serious step.

3 It seems to me, given the high
4 emphasis that they've placed on fiscal certainty,
5 it's even a serious step to withdraw before open
6 season because you lose the benefits of the
7 fiscal certainty contract.

8 If one company withdraws, the rest
9 are committed to the contract, and the
10 termination occurs 60 days after delivery of
11 notice.

12 Now, the administrative termination
13 rights are defined in Article 28, and in the
14 definition in the beginning of the contract. We
15 tried to place all the definitions in the
16 beginning of the contract except for some pocket
17 definitions.

18 And the administrative termination
19 rights can be invoked only during a defined
20 period. It's the period between the effective
21 date and the point of which the companies have
22 spent a total of \$125 million on midstream
23 entities, on pipe, in other words.

24 Just on a humorous note, one of the
25 mistakes that was corrected is that the

1 PowerPoint we originally distributed had the
2 Department of Natural Resources Commissioner
3 having the rights to administrative termination,
4 when, by statute, they're the right of the
5 represent- -- of the Department of Revenue
6 Commissioner. Now we've corrected that.

7 We didn't want to take any of your
8 powers away, Bill.

9 This starts with an administrative
10 process. The Commissioner sends a notice and
11 saying I'm terminating you. And there are two
12 ways it could happen. If there is an --
13 essentially fraud, but an intentional
14 misrepresentation of material facts upon which
15 the contract was made. Something fundamentally
16 incorrect was sent to the State. We can
17 terminate the contract.

18 The idea here is that if such a
19 misrepresentation were made, we should know that
20 pretty soon. And certainly you should know it by
21 the time \$125 million has been spent.

22 The other ground we retained is
23 that the participants as a group no longer meet
24 the requirements of a qualified sponsor group
25 under the contract.

1 Actually, this slide is
2 generalized. It could happen, I believe, that an
3 individual participant could fail, but, really,
4 it's more likely that the -- if the grounds for
5 administrative termination arose, it would be
6 under the second point.

7 Again, there's a right to cure
8 after the notice. And if the affected
9 participant says I did not misrepresent or I'm
10 still qualified or whatever and the contract
11 stays in effect, then you go under the Article
12 26, dispute resolution process.

13 Again, if the Commissioner seeks to
14 terminate the rights of all participants, the
15 project entities may suspend their obligations by
16 issuing a notice. But if it's only one
17 participant who is being terminated, then the
18 others have an option of suspending. And that's
19 an administrative suspension notice, and that
20 remains in effect for a period of time until this
21 resolution of the dispute or until the project
22 entity withdraws the termination -- its notice of
23 suspension.

24 The financial payments under
25 Articles 14, 15, 17, and 19 must still be made

1 during this administrative termination process.
2 And then if the State loses, additional time is
3 added on to the contract for the period the
4 suspension notice was in effect, added on as to
5 whatever obligation was suspended.

6 And if the State wins, the contract
7 terminates in relation to that participant.

8 That is what I had hoped to cover
9 today. I'm sort of, as you can hear, running out
10 of voice, and I will recover overnight, I hope.

11 But we have time for a few
12 questions within our schedule.

13 I guess we have questions.

14 COMMISSIONER CORBUS: Nine
15 questions.

16 MR. LOEFFLER: Nine questions.

17 What is the projected cost of the
18 interest that the State must acquire in
19 transmission pipelines at Prudhoe, Point Thomson,
20 Kuparuk, Duck Island, Badami. At what stage of
21 the contract does this transaction take place?

22 Let me take the second part.
23 First, as I said, it's usually measured amount of
24 State -- the percentage is equal to the
25 percentage of State gas in that pipeline. At the

1 time the project entity is formed, the project
2 entity will have a schedule of commitments for
3 financing, and it would follow whatever the
4 schedule is in that contract.

5 What is the projected cost of the
6 interest the State must acquire at Prudhoe, Point
7 Thomson, Kuparuk, Duck Island. I'll have to
8 check that. I know there have been estimates on
9 Point Thomson that range up to 2 -- not of the
10 State share, but of the whole project, you have
11 200 to 400 million, but they're very loose. So
12 it would be 20 percent of that, so a maximum of
13 80 million. Prudhoe, it's a tiny amount of pipe.
14 And the others, it's very small. I don't know
15 that we have a current number, but I will see if
16 we do.

17 Why have you imposed such a high
18 burden of proof by clear and convincing -- it's
19 proof, I think is the word, on the State?
20 Discuss both 1 and 2 --

21 Let me see this again.

22 Why have you imposed such a high
23 burden of proof, one, by clear and convincing
24 evidence, two, on the State?

25 Well, the second one is easy. It's

1 the State who wanted the right to terminate the
2 contract under the work commitments clause. It
3 wasn't the companies. So, logically, the party
4 who is moving for the action would have the
5 burden of proof.

6 And, clear and convincing evidence,
7 it's not beyond a reasonable doubt, it's not by a
8 preponderance of evidence, it's in the middle.
9 And we felt in the end the -- as -- as I
10 discussed, that it didn't make much of a
11 difference in arbitration.

12 Is State ownership of facilities
13 really optional? If the State were to decide not
14 to participate and the producers had to pick up
15 that investment, it would change the internal
16 rate of return for the producers.

17 The second is: That's a true
18 statement, if they have to invest more, it will
19 change their internal rate of return. And I
20 guess what the question really means to ask is:
21 If the additional investment would lower the
22 internal rate of return beyond their threshold,
23 then the State doesn't have the option of
24 investing because the threshold wouldn't be met
25 anymore.

1 And I think Pedro addressed that,
2 and I bow to his judgment. I would say
3 investment in the main project is necessary to
4 meet the economic targets that the producers have
5 for an investment of this magnitude. So, in an
6 economic sense, if the State wants the project,
7 that analysis would suggest that it's not
8 optional. I think when you get to the little
9 pieces of the project, it's more of an open
10 question.

11 If the Legislature approves the
12 contract, how long is the State on the hook or
13 bound by the terms if the producers drag their
14 feet?

15 They're on the hook until they
16 attempt to -- the State attempts and succeeds in
17 terminating the contract under the work
18 commitments clause or the administrative
19 termination clause.

20 It seems that if a producer truly
21 believes it is prudent for its company to put
22 more resources into nonAlaska projects, thereby
23 slowing down its work on the project, it can
24 argue it has met its duty to be as diligent, as
25 prudent. Explain to us how we could prove by

1 clear and convincing evidence this is not okay
2 under the contract language.

3 We actually had some internal
4 discussion of this. We -- we would argue that
5 the standard is for this project, and that the
6 relevant reference points are of this project,
7 and that is what we would seek to prove and
8 hopefully succeed in proving.

9 I -- I've thought that, as I've
10 said before, and this is my personal view, that
11 there will be an increasing momentum on the
12 project. The project has obvious huge economic
13 benefits to the producers. Pedro has outlined
14 those. I've seen his presentation. And I think
15 the prize is so great that the more they spend,
16 the faster it will go, but that's just my
17 personal view.

18 Do we receive the 20 percent GTP
19 ownership through the 35 percent GTP tax credit,
20 or do we have to invest an additional 20 percent
21 equally, and in effect a 55 percent investment?

22 I think the -- let me duck on this
23 one for the following reason: The GTP tax credit
24 is in discussion, I believe, in the PPT
25 discussions that are going on. And until I know

1 where that comes out, I will avoid answering that
2 question. But I will be happy to answer it once
3 I know where it comes out.

4 Slide 15 states: The provision for
5 payment in lieu of oil pipeline ad valorem tax.
6 What is ad valorem tax? Dan's the best person to
7 answer, but ad valorem tax is -- is like a
8 property tax imposed on oil pipelines, is the
9 easiest way to answer. And there's a fight every
10 year about what the proper value of TAPS is, for
11 example. And part of that guts to
12 municipalities, and that's always resolved. But
13 that's what an ad valorem tax is.

14 The normal standard of proof in
15 contract cases is more likely than not. I don't
16 know where that -- I don't know what the
17 foundation of that statement is. But I'll accept
18 it for the time being.

19 Please explain the difference in
20 the higher clear and convincing evidence that the
21 State must meet under this contract. It is
22 harder to prove, isn't it?

23 Well, I've touched on this. We --
24 we experimented in negotiation with various
25 standards. It is not the highest standard, and

1 it is not the lower standard, at least
2 linguistically, of more likely than not. We
3 thought in the end that it would not make much
4 difference in the way an arbitration panel, as
5 opposed to a court, would decide the case.

6 That's it.

7 COMMISSIONER CORBUS: That
8 completes the presentation for today. We will
9 reconvene tomorrow morning at 9:00 a.m., and we
10 will continue to go through the contract
11 provisions with Bob Loeffler and Dan Dickinson.

12 Good evening.

13 [Legislative Special Session adjourned at 4:26 p.m.]

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